## Five years in figures - Social

	2024	2023	2022	2021	2020
Personnel	•			-	
Number of employees at the end of the year*	18 913	17 807	17 581	17 305	17 792
Average age of employees	43.3	42.6	42.5	42.5	42.7
Permanent employees (%)	91	93	91	93	94
Temporary employees (%)	9	7	9	7	6
Full-time employees (%)	95	98	96	98	98
Part-time employees (%)	5	2	4	2	2
Employee turnover (resigned) (%)	7.7	6.1	7.9	7.3	5.6
Development discussions held annually (%)	96	100	99	91	91
Gender diversity (%)	•			-	
Male/female ratio	81/19	82/18	83/17	83/17	83/17
Executive positions globally: male/female ratio	N/A	78/22	78/22	80/20	80/20
Regional diversity	•	•			
Number of nationalities	128	128	127	130	139
Injuries	•	•		•	
Number of total recordable injuries (excl. first aid cases)					
Employees	81	94	91	94	109
Contractors	34	47	60	39	26
Total recordable injuries / million working hours (TRIF)					
Employees	2.2	2.62	2.57	2.65	3.1
Contractors	5.01	4.97	5.67	3.44	3.3
Number of lost time injuries resulting in at least 1 day absence					
Employees	51	57	56	55	72
Contractors	21	21	40	29	14
Lost time injuries / million working hours (LTIF)					
Employees	1.38	1.59	1.58	1.55	2
Contractors	3.09	2.22	3.78	2.56	1.8
Fatalities	•	•		=	
Number of fatalities	0	0	0	2	0
Employees	0	0	0	1	0
Contractors	0	0	0	1	0
Coverage of collective bargaining agreements, employees (%)	56	59	60	56	55

<sup>\*</sup> Until 2023, number of employees was reported as FTE; from 2024, it is reported as headcount.