WÄRTSILÄ SINGAPORE PTE LTD

ARNAULD FILANCIA DIRECTOR, COMMUNICATIONS & BRANDING 16TH NOVEMBER 2012



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Doc.ID:

Revision: Status:

Wärtsilä businesses

POWER PLANTS

SHIP POWER

SERVICES

Revision:

Status:

Revisi

This is what we bring to the market



EFFICIENCY

ENVIRONMENTAL SOLUTIONS

FUEL FLEXIBILITY



Little Island - Singapore

- One of the busiest ports in the world
- Major ship repair centre globally
- World leader in FSO/FPSO conversion
- World leader in jack-up newbuilding

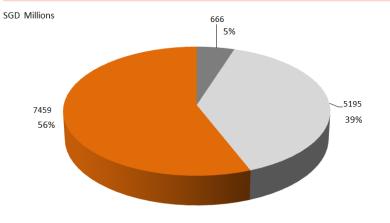


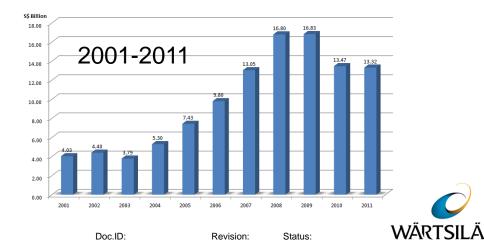


Little Island – Singapore Marine Industries

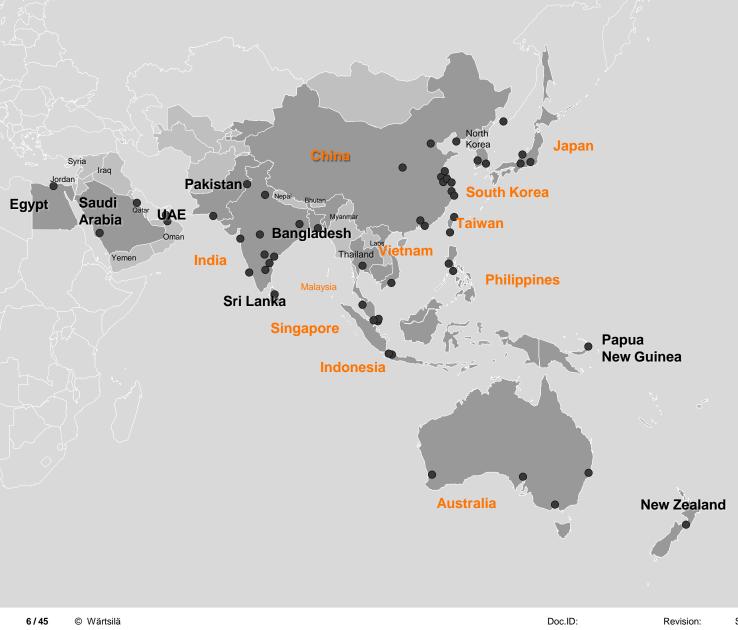
KEY FIGURES FOR 2011

Total Turnover	S\$ 13.320 billion
Turnover for Ship repair and Conversion Sector	S\$ 5.195 billion
Turnover for Shipbuilding Sector	S\$ 0.666 billion
Turnover for Offshore Sector	S\$ 7.459 billion
Total Employment	111,000 workers
Vessels called in Singapore for repairs	8,235 vessels
Total tonnage of vessels repaired in Singapore	37,267,000 grt
Number of vessels launched in Singapore	88 vessels
Total Tonnage of vessels launched in Singapore	298,150 grt





Wärtsilä started the Far East journey from Singapore





- 1981 Set up of Wärtsilä Power Singapore a 50/50 joint venture company with Keppel was set up
- 1984 Worldwide crisis in shipbuilding
- 1986 Wärtsilä took over Keppel's share of MSGD 3.5 Company is renamed to Wärtsilä Diesel Singapore Pte Ltd
- **1987** The first power plant order was signed with the Indonesian Government
- **1988** Inception of license-assembly in Indonesia
- **1993** Philippines office started as a service station
- 1994 Opening of Wärtsilä Diesel Vietnam Representative Office
- **1995** The Philippines office became an independent network company
- 1998 Vietnam rep office upgraded to Wärtsilä NSD Vietnam Co Ltd



- 2000 Company renamed to Wärtsilä Singapore Pte Ltd
- 2001 Certification of ISO 14001 Environmental Management System by DNV
- 2002 Won Quality Award by Singapore Productivity and Standards Board (PSB) Extension of scope to propulsion (Lips) and reconditioning (Ciserv)
- 2003 Extension: 37,000 m2 workshop and office
- 2006 Wärtsilä acquired Total Automation
- 2007 Wärtsilä in Singapore employs more than 1,000 personnel
- 2008 Wärtsilä Singapore received the Plaque of Commendation from NTUC. Extension of scope to Ship Design: acquisition of Conan Wu & Associates
- 2011 Wärtsilä acquired Cedervall, one of the leading manufacturer of shaft seals and bearings systems
- 2012 Extension of scope to pumps with the acquisition of Hamworthy PLC, and boiler services with the acquisition of MMI Boiler Management Pte Ltd



Wärtsilä Singapore today

Services

- Brunei ()
- Cambodia
- Laos \bigcirc
- Malaysia \bigcirc
- Myanmar
- Singapore
- Thailand

Ship Power

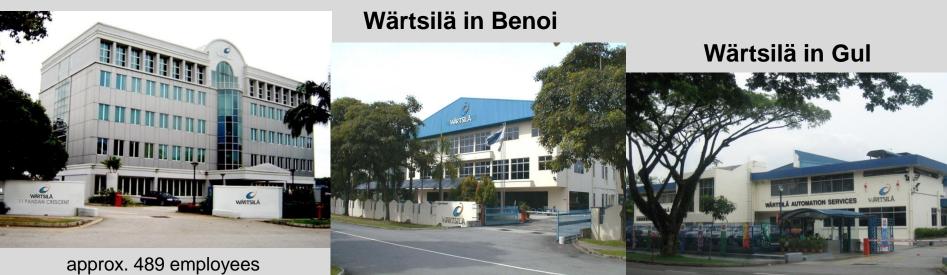
- Brunei
- Cambodia \bigcirc
- Laos
- Malaysia
- Myanmar
- Philippines
- Singapore
- Thailand



Wärtsilä Singapore today

4 locations

Wärtsilä in Pandan



approx. 36 employees + 48 from Wartsila Ship Design

approx. 190 employees



Wärtsilä Pumps in Benoi

(formerly Hamworthy) approx. 180 employees



Ship Power

NORMANDIVAN

We are passionate about optimising lifecycle value by offering what our customers need. We deliver on this promise because we provide the only true total offering of marine products, integrated solutions and services in the industry – worldwide.

We help our customers find the shorter route to robust growth and bigger profits by focusing on operational efficiency, environmental excellence, fuel flexibility and services.



OUR STRATEGIC GOAL

To be recognised as the leading solutions provider in the marine industry for:

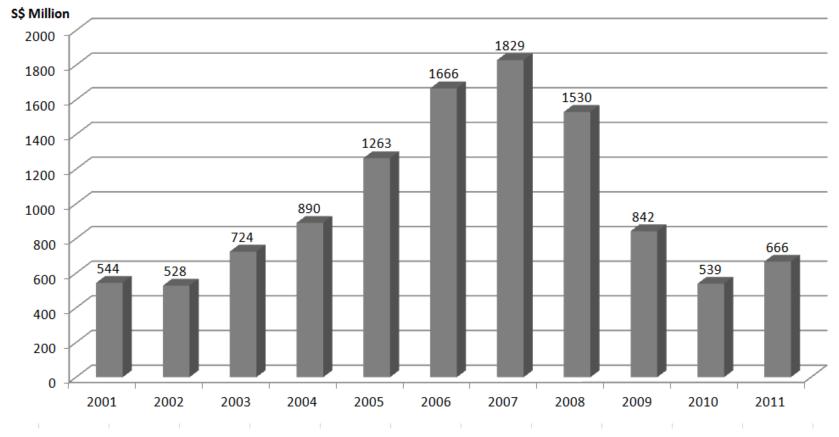


- **THROUGH DFFERING**
- Lifecycle solutions for ship owners and operators
- Enhanced system integration for the ship building industry
- The best product sales and delivery process for the marine industry



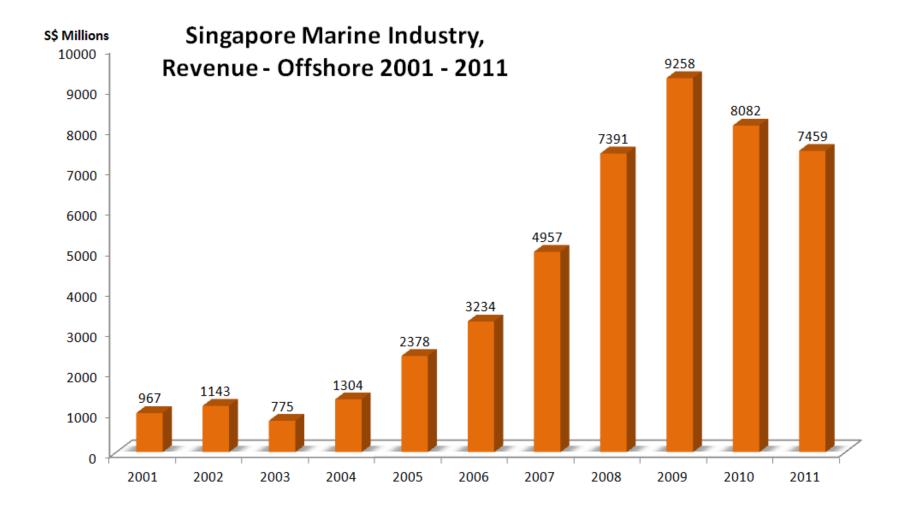
Singapore marine industry Revenues

Singapore Marine Industry Revenue - Shipbuilding, 2001 - 2011





Singapore marine industry Revenues





The **clear driver for Singapore Marine business is O&G exploration and production**. The business here follows the trend in global market as most business here for the owners outside of Singapore and the assets built here are operated elsewhere in the world.

The **business for Wärtsilä Ship Power in Singapore is mainly driven by the Offshore Segment**. The three major yards Keppel, Sembawang and Jurong lead the way in Drill Ships, Jack Up rigs, Semi Submersibles and FPSO Conversions. The smaller yards like ASL, Jaya, Dry Dock World are engaged in building smaller Offshore Support Vessels.

Most offshore engineering companies and Oil Majors have a large base here and that makes it a Oil & Gas hub for Asia. Close proximity with India, Thailand, Indonesia, Philippines and Malaysia with large and cost effective pool of manpower help these companies in establishing design & engineering bases in Singapore. SBM, MODEC, BW Offshore, Shell, BP, Technip, Saipem, Bumi Armada, Petronas etc. have established their support centres in Singapore and also in Malaysia (especially Kuala Lumpur).





Singapore Marine Business Outlook



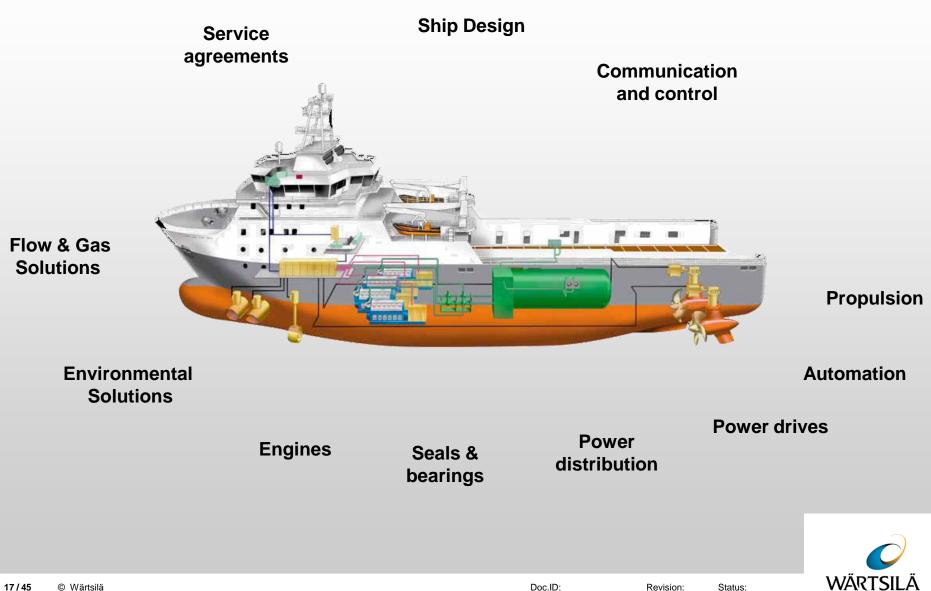
Several large shipping companies in **merchant segment** are also based here and they operate and support the global fleet from Singapore, which makes it very attractive for Marine Service.

The geographical location of **Singapore also helps in a thriving Marine Logistic** and support market in terms of Bunkers, Provisions, Spare parts and Services for the vessels in transit.

Wärtsilä Ship Power's strength is its excellent product and support, track record and ability to provide a complete ship solution in case of Offshore Support vessels including Ship Design.



The only complete marine offering



We offer:

- a unique range of ship designs and design services
- simple, low cost, proven standard designs, including full equipment packages
- advanced customized designs based on client-specific requirements
- designs for everything from sophisticated research ships to high technology offshore support vessels
- strong global presence
- Among Top 3 in the world when it comes to global reach, presence, capabilities and offerings
- No 1. independent Ship Design company in the world Known for Energy, Environment and Economy
- No 1. in Environmental Ships
- No 1. in Efficient Ships
- No 1. in Extreme Ships

We meet the needs of the market, maximizing energy efficiency, reliability and achieving environmentally sound performance throughout the lifecycle of the vessel.



Wärtsilä Ship Design in Singapore

- Initial design
- Basic design
- Detailed design
- Consultancy services
- Total headcount of 62 (including 14 from JB office)
- To date deliveries of over 1000 vessels







- Well accepted brand
- Market leader in Ship Design
- Singapore Marine Industry is geared very much towards offshore
- In 2005, Ship Power received a single biggest order from Keppel-Fels Singapore for supply of power generation and thruster package to 4 Jack-up and Semi-Submersible Rigs (A.P. Moller)
- In 2010, SP received the first integral order for supply of complete design & equipment package consisting of ship design, main engines, propulsion and E&A from Sealink International Bhd for 2 ships, 150TBP Hybrid Anchor Handling Tugs
- In 2011, SP received the first integral order from Nam Cheong Shipyard for our new WSD800 Platform Supply Vessel (PSV) design with diesel-electric propulsion
 + equipment package consisting of main gensets, thrusters and Wärtsilä LLC
- In 2012, Wärtsilä has been awarded the contract from Jurong Shipyard Pte Ltd, subsidiary of Sembcorp Marine, to supply main generating engines and thrusters for 6 new deep water drill ships, to be built in Brazil (Estaleiro Jurong Aracruz)



References semi submersible rigs

3 x Semi-submersible drilling rig for Maersk at Keppel Fels (Hulls B280, 281, 295)

- 8 x 4960 kW Wartsila 16V26 Generating Sets
- 8 x 4000 kW LIPS FS3500/NU Thrusters



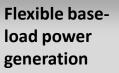
Power Plants

We provide superior value to our customers with our flexible, efficient and environmentally advanced energy solutions, which enable a transition to a more sustainable and modern energy infrastructure.



Power Plants solutions for different markets







Grid stability and peaking



Industrial self-generation



Solutions for oil and gas industry



Oil, dual-fuel and gas fired power plants



Liquid biofuel power plants



Flexible grid stability power plants



Combined heat & power plants (CHP)

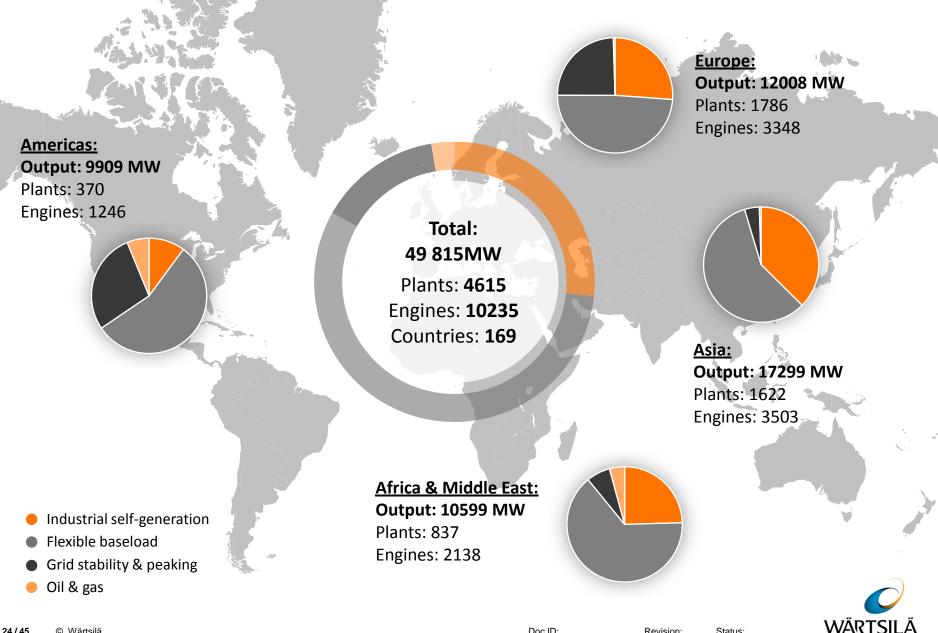


Pumping and compression applications



Installed Base - Wärtsilä Powering the World

POWER PLANTS



Wärtsilä – Smart Power Generation

Competitive generation cost and high dispatch

- \rightarrow Highest simple cycle electrical efficiency (>46%)
- → High efficiency even in hot ambient conditions
- → Flexicycle[™] (Combined cycle combustion engine plant)
- \rightarrow High part load efficiency
- \rightarrow High plant efficiency over a wide load range due to multiple generating sets

Smart Power Generation

Energy

Efficiency

Fuel Flexibility

Continuous choice of the most feasible fuel

- → Solutions for
 - Liquid and gaseous fuels
 - Renewables
- \rightarrow Hedge for the future
 - Multi fuel plants •
 - Fuel conversions

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Status:

Multi tasking plant prepared for future markets

- \rightarrow Unlimited, super fast, reliable starting and stopping with no impact on maintenance schedule
- \rightarrow Fast reserve, load following, peaking and base load
- → All ancillary services
- → Grid support, wind enabling

Operational **Excellence**



Wartsila Business in the Territories Power Plants

Even though it is not a traditional engine-driven power plant market, we still have some success stories to share.



60% of the electricity in Phnom Penh, Cambodia is supplied by Wärtsilä



Wartsila Business in the Territories Power Plants

The plant have increased from 5 sets to 19 sets of 18V32 generating sets.

Over the years, the plant converted the fuel from LFO to HFO to LNG today.

Batamindo Industrial Park first purchased 5 x 18V32 power plant in 1994.



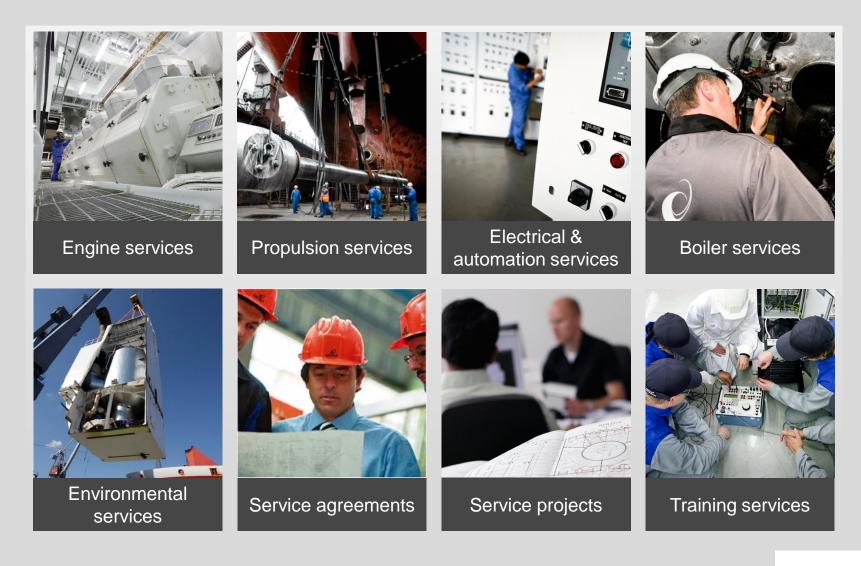


Services

Preventing the unexpected and optimising our customers operations is our shared passion. We serve you whenever, wherever.
We provide the broadest portfolio and best services in the industry for both shipping and power generation. We offer expertise, proximity and responsiveness for all customers regardless of their equipment make in the most environmentally sound way.



Wide range of expertise





Competitive product portfolio



4-stroke engines



2-stroke engines



Gensets & auxpacs



Propellers FPP/CPP



Steerable thrusters



thrusters



Energy efficiency systems



Frequency converters



Propulsion controls



Automation, monitoring & control



I/O cabinets



Switchboards



s Gears



Fuel cells



Flue gas Catalysts desulphurisation (SCR, Oxicat, & scrubbers etc.)



Pump systems – Flow solutions



Ballast water system



LNG regasification



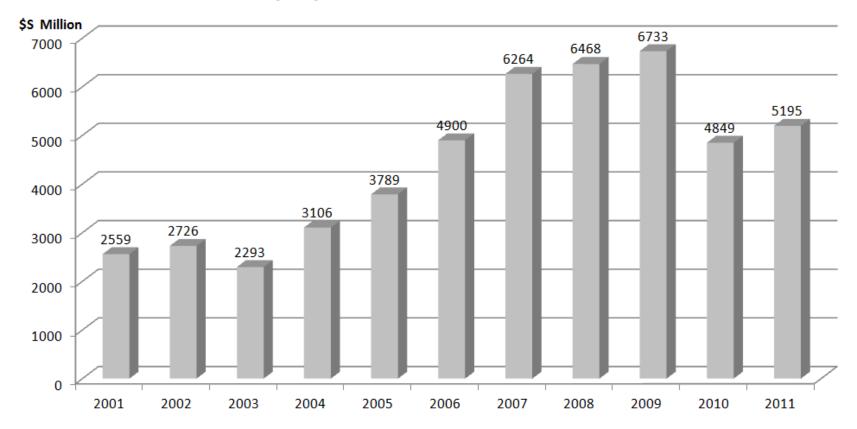
MG

Inert gas systems



Singapore marine industry Revenues

Singapore Marine Industry Revenue - Shiprepair and Conversion 2001 - 2011





70 countries, 160 locations, 5000 field service experts





Wartsila Business in the Territories Services

- Leading Service Provider in the region with more than 600 Service personnel
- Leader in Electrical and Automation System Integration for niche areas
- Biggest reconditioning workshop in the region
- ICU Test Bench
- 110 m in-house wharf
- Combined strength of Metalock/Van Der Horst/Total Automation in the local marine service industry
- One and only one real ONE-STOP-SHOP for the complete engine room
 and control room



Workshop

Wartsila Singapore business comprises of three workshops with a total area of 18,588 m² and offers servicing, overhauling, repairing and reconditioning of marine 2-stroke or 4-stroke engine of all makes as well as fuel injection servicing and component repair. We aim to provide a one-stop-shop to cater to all our customers' needs.



Chroming







Preparation for chroming of ram shaft after pre-grinding.





Build up of piston ring grooves by hard chromium deposit with stateof-the art automatic rotating plating equipment.



Honing



Deep honing of cylinder liner

The large honing machine with a Sulzer RTA 96C put into its 6-metre deep pit in preparation for the work.



Fuel Injection & Component Repair



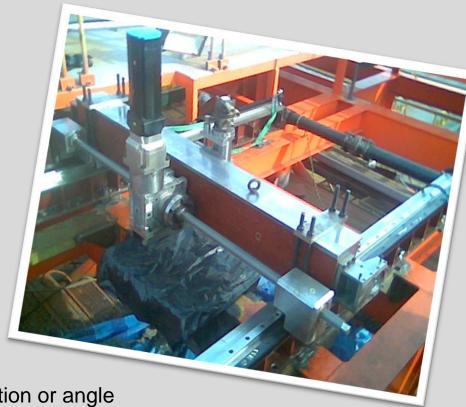


Reconditioning of Injection Control Unit (ICU) & full function/calibration test on ICU test bench





X-Y Machine



Functions:

- Able to set up at any position or angle
- It can be knock down to min. 1.5m x 2.0m and extend to max. 4mx10m
- Achievable cutting tolerance of 0.1 mm for every 30 m sq
- Milling of various type of equipment: skid, engine base plate, engine foundation, rectangular thrusters, deck rails, jack-up canter lever



For MV 'Singa Ace' UEC 60HA Main Engine



Bedplate – External damaged section on bedplate



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Services - Electrical & Automation Services

- Safety integrated systems (SIS)
- Integrated automation systems (IAS)
- Alarm & monitoring systems (AMS)
- Power plant automation systems
- LNG terminal automation

- Field Services
- Workshop
- Engineering
- Manpower supply
- Turnkey project management



- Hydraulic
- Control Systems
- Rotating Electrical Equipment
- Power Drives (Frequency Converter)
- Power Distribution (Switchboards)
- System components



Boiler Service

For over 18 years, Wartsila Singapore Boiler Service (formerly MMI Boiler Management Pte Ltd) has served operators of all brands of watertube and smoketube boilers in south-east Asia & the Pacific regions.

We are certified by:

- 1. American Society of Mechanical Engineers
- 2. National Board of Boiler & Pressure Vessel Inspectors
- 3. Germanischer Lloyd

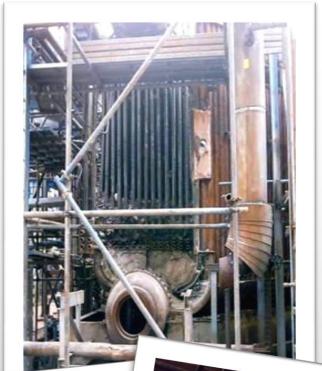
Our Products:

- 1. Drums, Headers, Furnace Shell, Tube Plate
- 2. Waterwalls, Superheater, Generating Tubes, Economiser
- 3. Plain Tubes, Spiral Tube, Finned Tubes
- 4. 'U' or 'C' Bends, Reducers



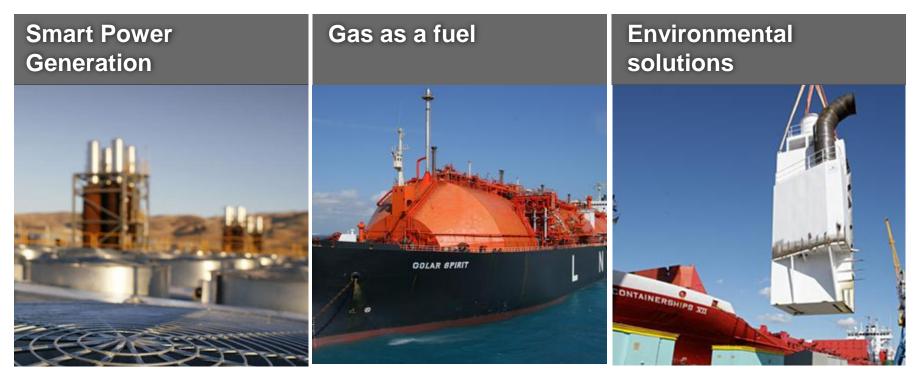
Boiler Field Service

- Emergency inspection & repair of burners & tubes 1.
- Complete repair or fabrication of economisers, superheater 2. tubes & heat recovery steam generators from 1 to 200 tons/h capacity
- Replace heat exchangers, condensers, coolers, 3. hydrophores & drums
- Complete replacement of refractory, insulation & casing 4.
- Repair & upgrade Burner Management Systems 5.
- Retrofit & modernize existing boilers to suite new 6. application
- Low sulfur fuel modification to meet MARPOL & EU 7. regulations for operating in SO_x Emission Controlled Areas
- 8. Supply new boilers tailor made to meet specific steam or hot water requirements. Carry out site erection & commissioning of complete boiler & auxiliary sys
- Field replacement of cargo tank heating coil 9.
- 10. Chemical cleaning, hydro-washing, pressure testing



WARTSI

Profitable growth by focusing on three areas



The transition to sustainable and modern energy systems drives the demand for smart power generation. Economic and environmental reasons increase the growth potential for gas solutions in both end markets. Environmental regulation and increased focus on optimised lifecycle efficiency create demand in the marine industry.



Singapore is a marine and oil & gas hub.

Ship design capabilities associated with strong product portfolio (engine, propulsion, electrical and automation) is a solid differentiator.

Power plant Smart Power Generation concept is supporting the demand of Asian countries to build up their capacity in an efficient and economic way.

Services offers the larger scope of service from a one-stop-shop partner, supporting 2-stroke and 4-stroke engine lifecycle, as well as services on other equipment such as boilers, electrical and automation, reconditioning, in situ-machining...



WÄRTSILÄ

THANK YOU!