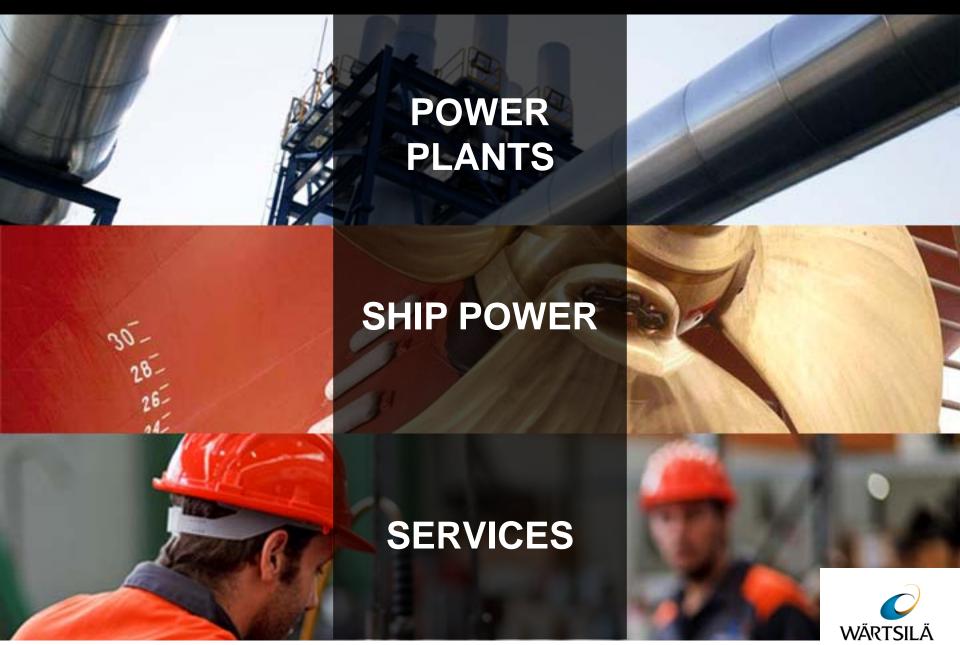
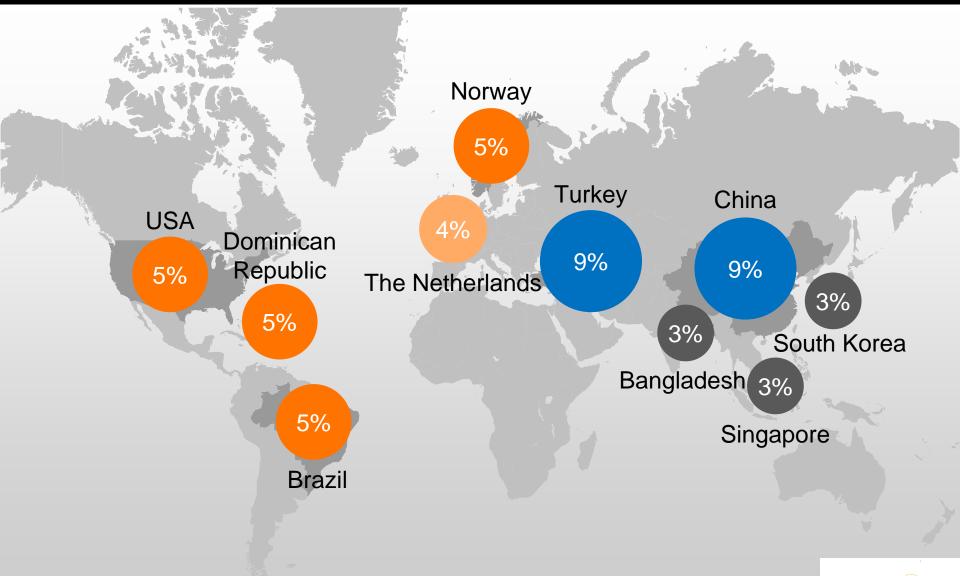


# This is Wärtsilä

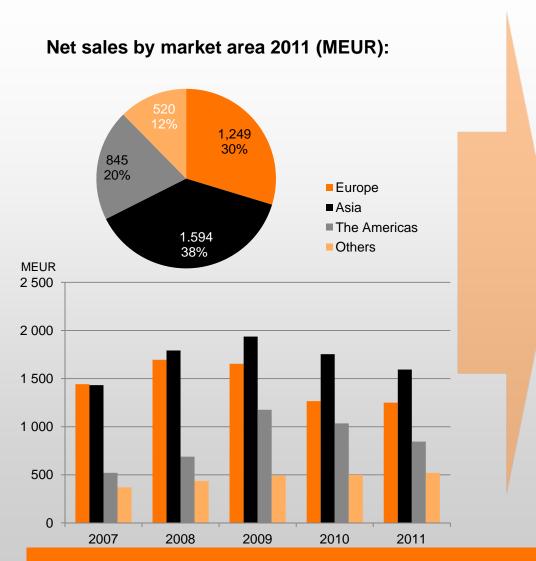


# Global net sales - top 10 countries

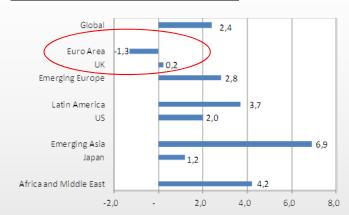




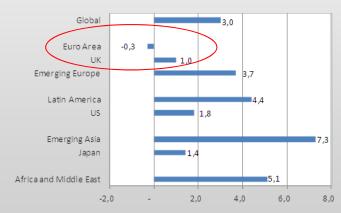
# Net sales – emphasis on high growth areas



#### Forecasted GDP growth 2012<sup>1</sup>



#### Forecasted GDP growth 2013<sup>1</sup>



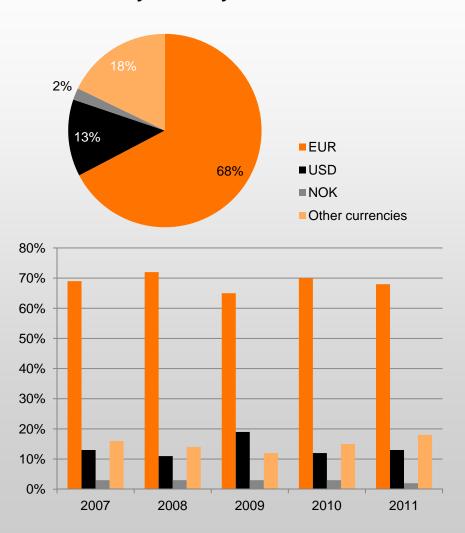
Notes: <sup>1</sup>Estimates by Citigroup Global Markets (22 February 2012)

Europe accounted for some 30% of Wärtsilä 2011 sales, while the rest of the world accounted for more than 70% of the sales, offering diversification from the weak European economy



# Net sales by currency – small impact on profitability

#### **Net sales by currency 2011:**



### **Sensitivity analysis**

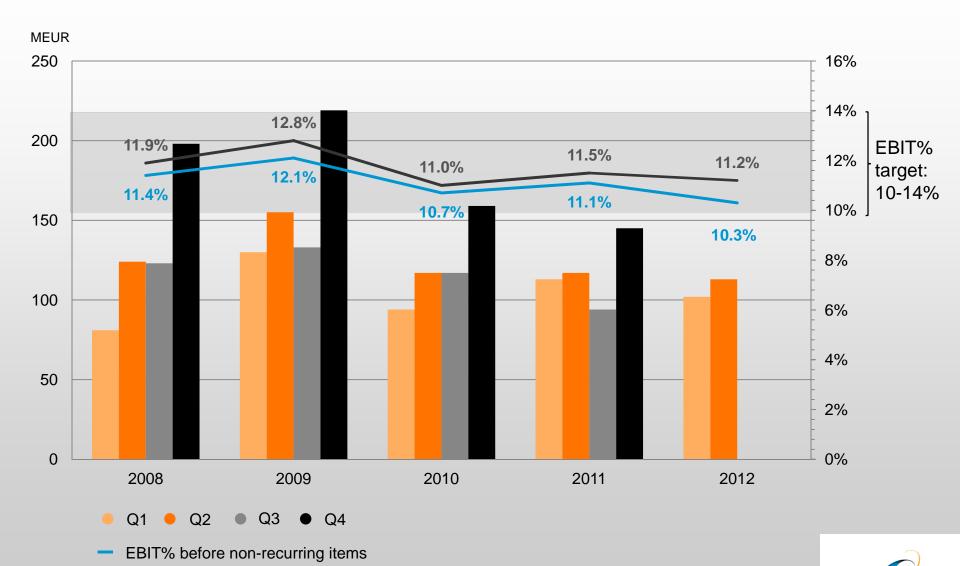
Impact of EUR exchange rate compared to other currencies 2012:

- +/- 10% (compared to Feb 2012)
   would result in -/+ 4% change in net sales
- Impact on profitability would be marginal



# **Profitability**

WÄRTSILÄ

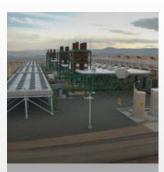


EBITA% before non-recurring items and intangible asset amortisation related to acquisitions

# Target markets and solutions



Flexible baseload power generation



Grid stability and peaking



Industrial self-generation



Solutions for oil and gas industry



Oil, dual-fuel and gas fired power plants



Liquid biofuel power plants



Flexible grid stability power plants



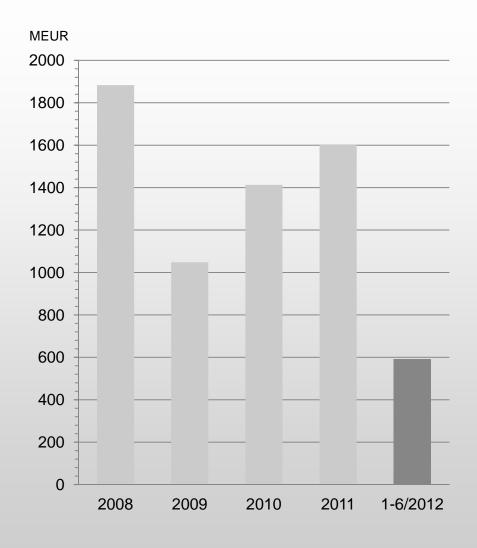
Combined heat & power plants (CHP)



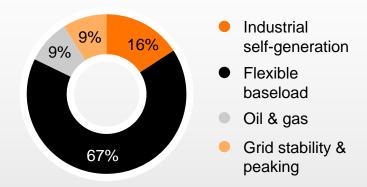
Pumping and compression applications



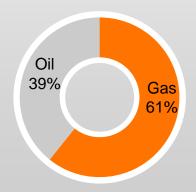
# Order intake by application



#### Review period development Total EUR 591 million (672)

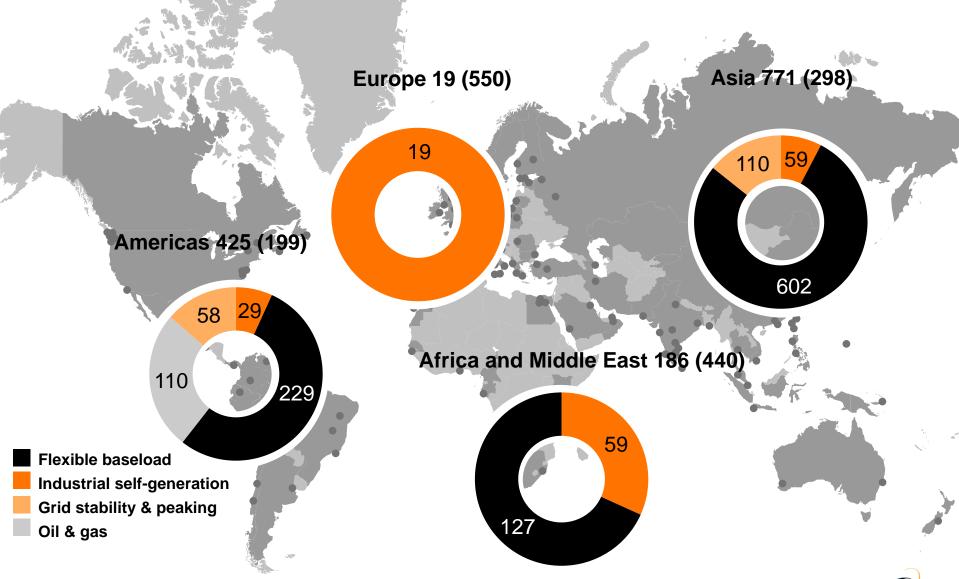


#### Review period order intake by fuel in MW





## **Global order intake**

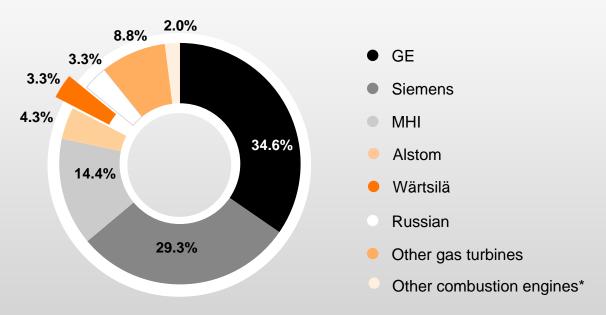


Order intake 1-6/2012: 1,401 MW (1,487)



# Market for gas and liquid based power plants





Market data includes all prime mover units over 5 MW and estimated output of steam turbines for combined cycles. The data is gathered from the McCoy Power Report.

In engine technology, Wärtsilä has a leading position.



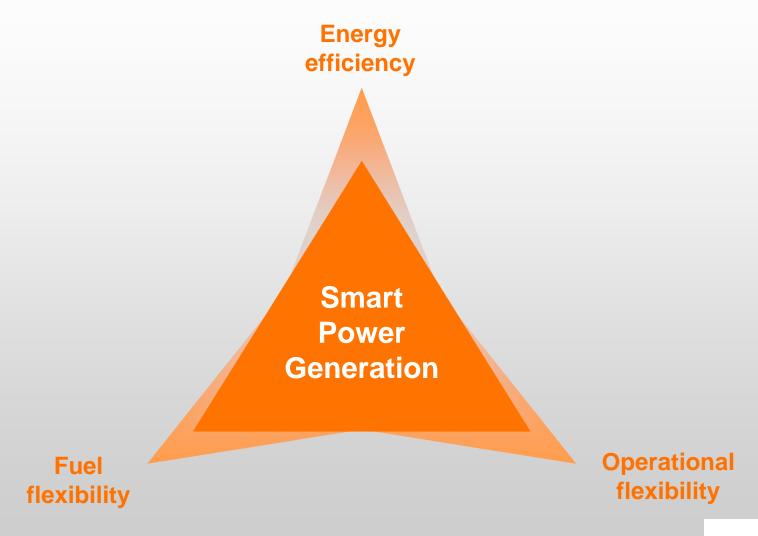
<sup>\*</sup> Other combustion engines figures based partly on Wärtsilä's own estimate.

# **Power Plant strategy going forward**

- Maintain our leading position in HFO power plants
- Grow strongly in large gas power plants
- Grow in power plants based on renewables
- Grow in oil and gas and emergency power applications



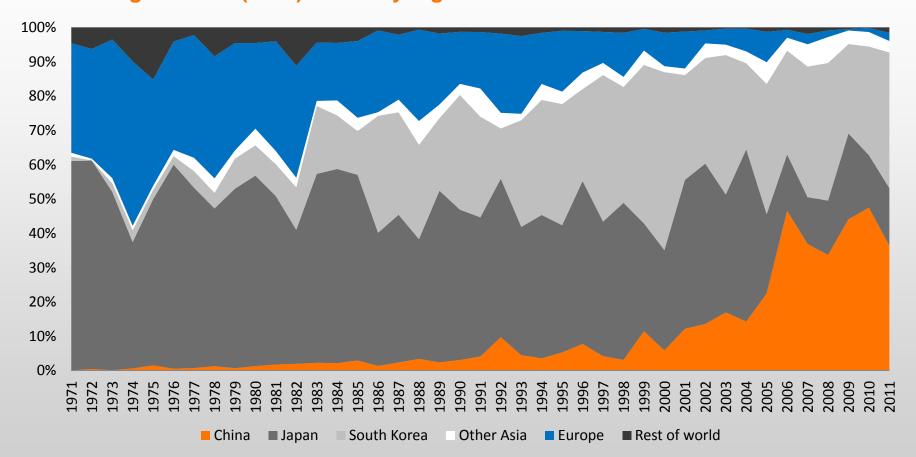
## **Smart Power Generation**





# Shipbuilding has moved to Asia

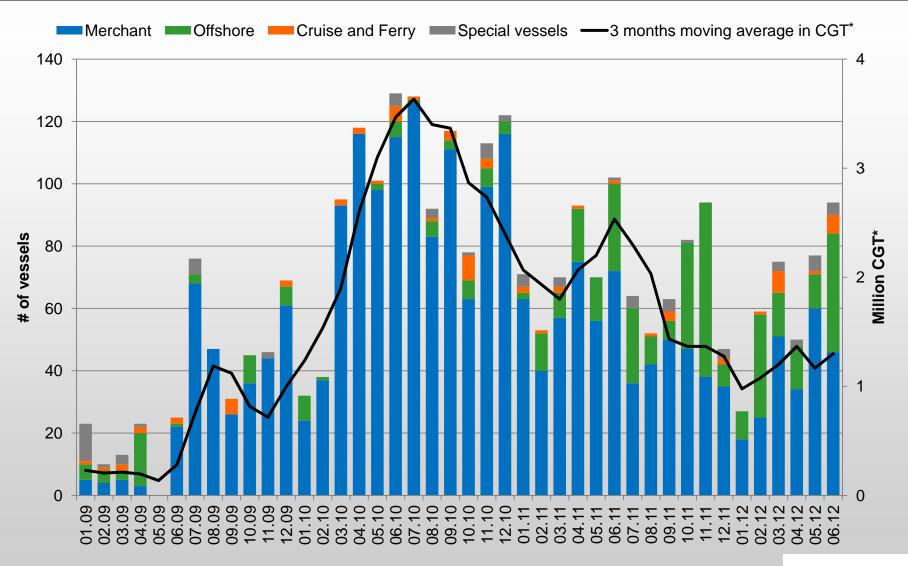
### **Contracting volumes (DWT): share by region**



Source: Wärtsilä's Marine Market Database



## Vessel order development

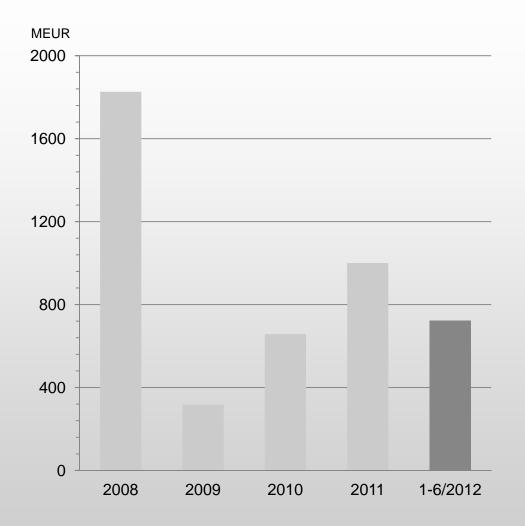


Source: Clarkson Research Services

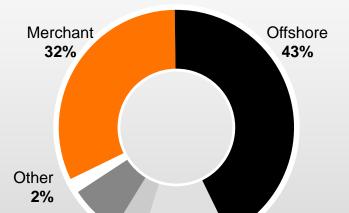


<sup>\*</sup> CGT= gross tonnage compensated with workload

# **Order intake increased by 51%**



#### Review period development Total EUR 723 million (479)



Navy

12%

**Special** 

vessels

Cruise

& ferry

4%



#### **OUR STRATEGIC GOAL**

To be recognised as the leading solutions provider in the marine industry for:







- Lifecycle solutions for ship owners and operators
- Enhanced system integration for the ship building industry
- The best product sales and delivery process for the marine industry



## 70 countries, 160 locations, 5000 field service experts

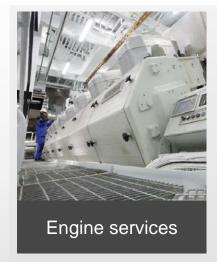


Installed base 180,000 MW

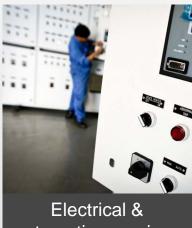
Wärtsilä Services global network
Widest range of offering and expertise

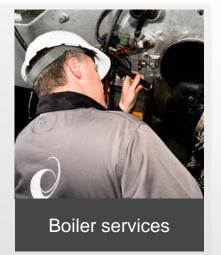


# Wide range of expertise

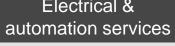


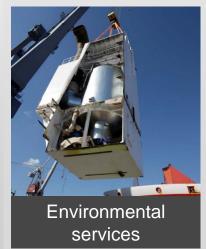






Propulsion services







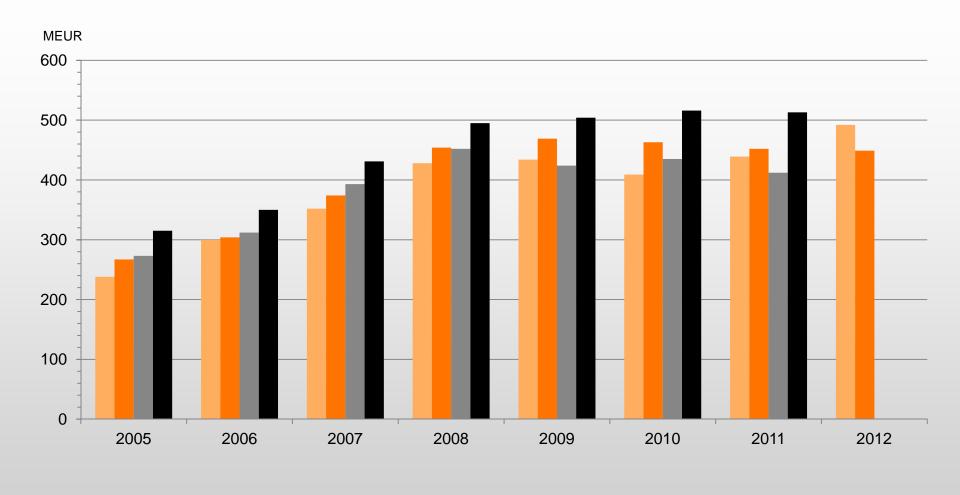




Service agreements

Service projects

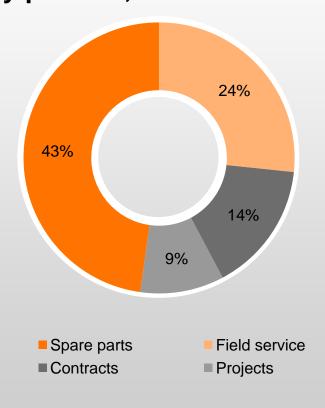




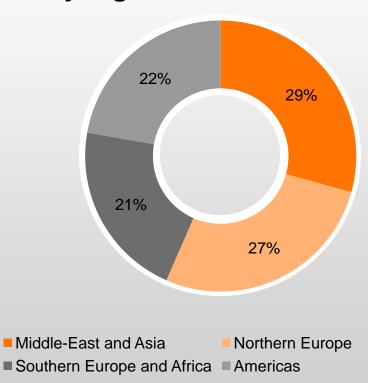


Q1 • Q2 • Q3 • Q4

### By product, 1-6/2012



### By region, 2011





## Our strategic goal

### We will:

- Maximise our market share with our present customer base
- Constantly develop our offering proposition with value-enhancing solutions
- Grow by providing more service agreements with new Ship Power and Power Plants deliveries
- Become our industry's market leader in environmental solutions





To be recognised by customers as their services partner: competitive, trusted and easy to deal with.





- Power Plants: The power generation market is expected to remain active in 2012.
- Ship Power: Full year vessel contracting expected to be somewhat lower than in 2011. Robust contracting activity is expected for the offshore, gas carrier, and other specialised vessel markets.
- Services: The merchant marine segments are still expected to be under pressure, as overcapacity in the market continues to impact the potential for services in this area. The power plant service market is expected to develop steadily.



# **Prospects for 2012 reiterated**



Wärtsilä expects its net sales for 2012 to grow by 5-10% and its operational profitability (EBIT% before non-recurring items) to be 10-11%.





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