



Progress in Portfolio Business divestments

ANCS and MES no longer contributing to Wärtsilä figures

The divestment of Marine Electrical Systems (MES) business to Vinci Energies was completed on 31 October 2025

- Annual revenue of the business was 100 M€ in 2024
- Group order book to be adjusted accordingly (impact approximately -620 M€)

The divestment of Automation, Navigation and Control Systems (ANCS) business to Solix was completed on 1 July 2025

- Annual revenue of the business was close to 230 M€ in 2024.
- ANCS has clearly been the **most profitable unit in Portfolio Business**, representing ~80% of Portfolio Business' operating result during the first half of the year 2025.

The divestment of Gas Solutions business to Mutares SE & Co. KGaA expected to be completed in the second quarter 2026

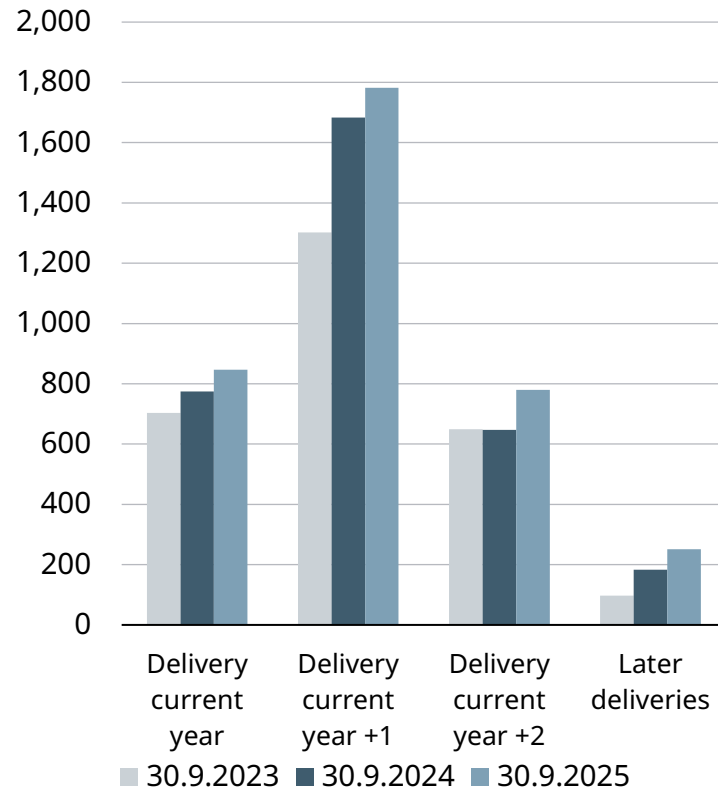
- Annual revenue of the business was 300 M€ in 2024.
- After the divestment of Gas Solutions, only Water and Waste (annual sales approximately 50 M€) remains in Portfolio Business.

Order book delivery schedules are facing increasing lead times

Order book delivery schedules

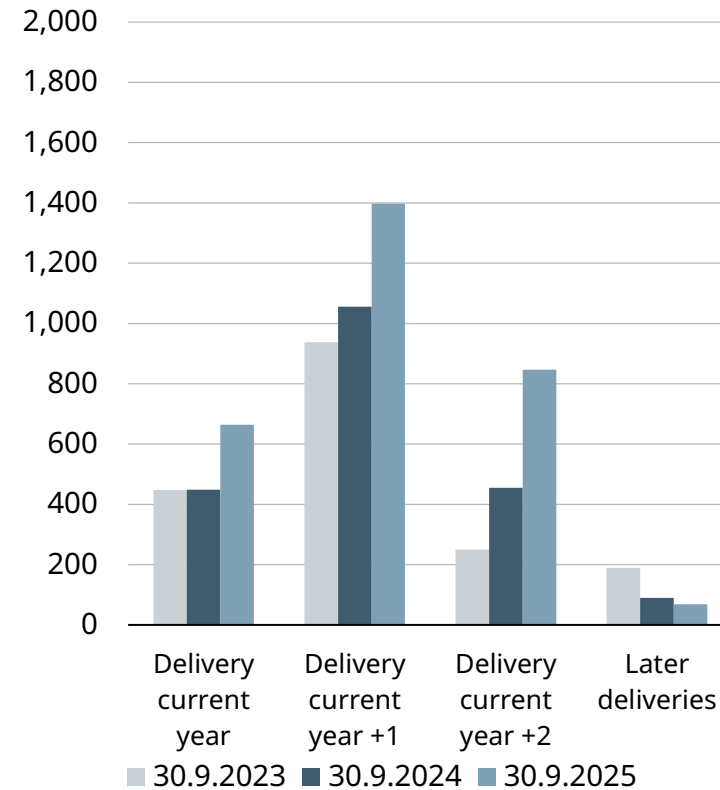
Marine

MEUR



Energy

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Energy Storage

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