

## Progress in Portfolio Business divestments

### ANCS and MES no longer contributing to Wärtsilä figures



**The divestment of Marine Electrical Systems (MES) business to Vinci Energies was completed on 31 October 2025**

- Annual revenue of the business was 100 M€ in 2024
- Group order book to be adjusted accordingly (impact approximately -620 M€)

**The divestment of Automation, Navigation and Control Systems (ANCS) business to Solix was completed on 1 July 2025**

- Annual revenue of the business was close to 230 M€ in 2024.
- ANCS has clearly been the **most profitable unit in Portfolio Business**, representing ~80% of Portfolio Business' operating result during the first half of the year 2025.

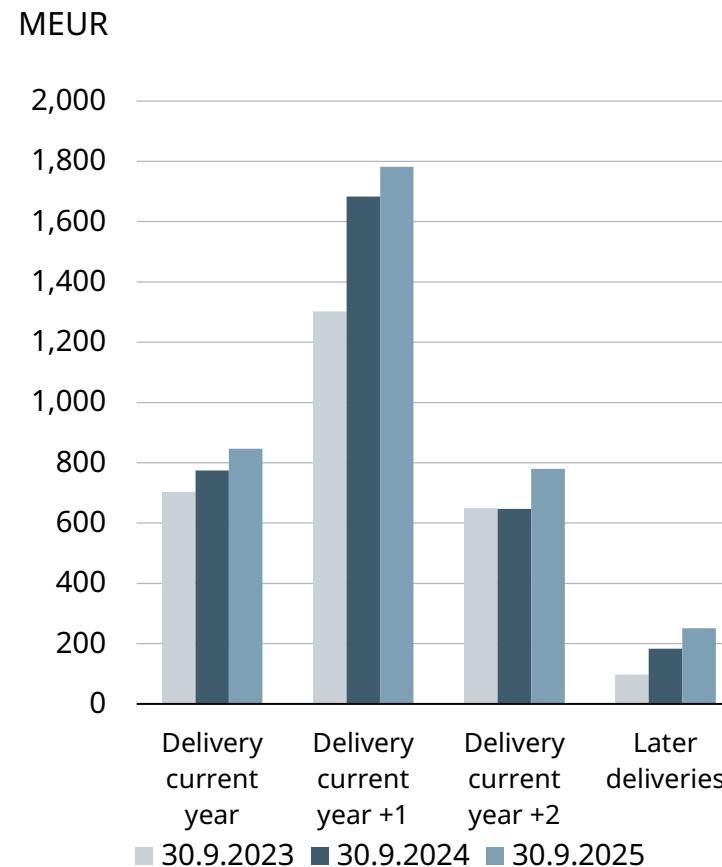
**The divestment of Gas Solutions business to Mutares SE & Co. KGaA expected to be completed in the second quarter 2026**

- Annual revenue of the business was 300 M€ in 2024.
- After the divestment of Gas Solutions, only Water and Waste (annual sales approximately 50 M€) remains in Portfolio Business.

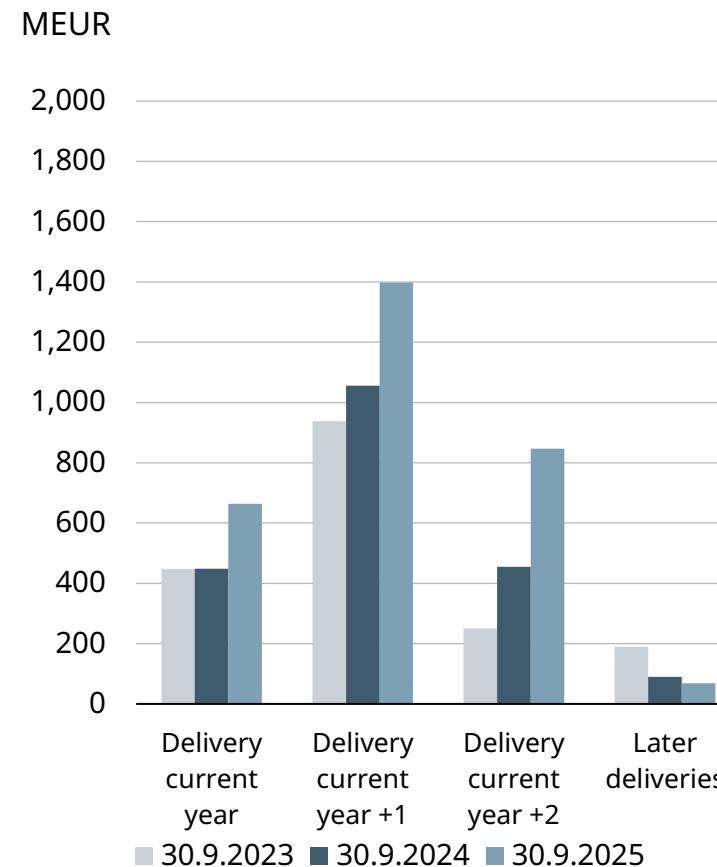
# Order book delivery schedules are facing increasing lead times

## Order book delivery schedules

### Marine



### Energy



### Energy Storage

