

GROWING MARINE ENVIRONMENTAL MARKETS

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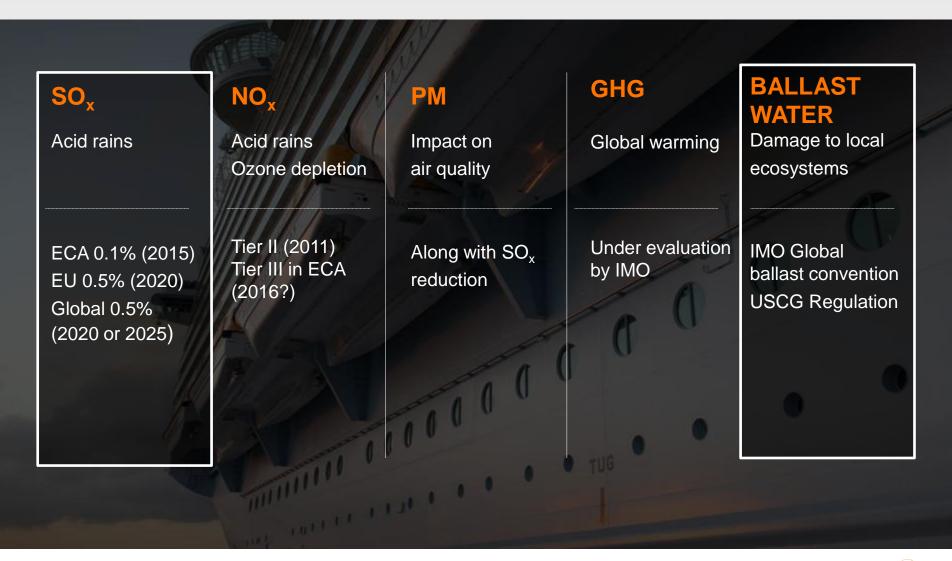
Director, Retrofit



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Two regulations require action from ship-owners







Ballast water regulation update



Global



- Not yet ratified
- Proposal to delay enforcement

37 30 30.38%

35%

Countries World GT

All ships > 400 GT trading internationally

US (Local)



2013 VGP in place

in force from Dec 2013

All ships > 300 GT operating in US waters



Market potential for BWMS unchanged



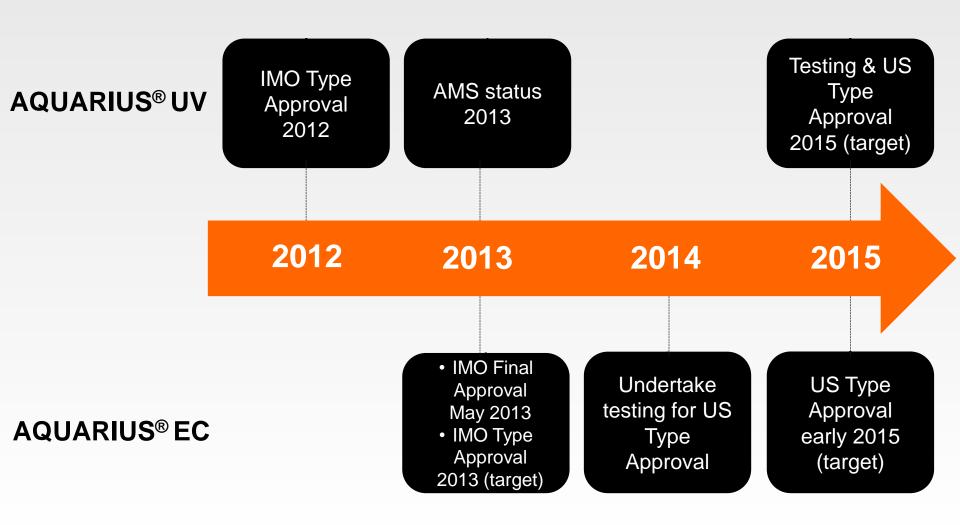
- Overall market potential:
 - Over 40,000 existing ships
 - Newbuilds sailing between different ecosystems
- Retrofit market
 - Circa 12,000 ships sailing to US over next years
 - Rescheduling of IMO regulations could delay peak demand by 2-3 years
 - Ship owners prioritizing their green credentials will continue ordering ahead of deadlines
- Contract value per vessel:
 - Small UV system: equipment value ca. 100-400 k€
 - Large EC system: equipment value ca. 400-1,000 k€
 - Retrofitting costs of similar magnitude





Development of Wärtsilä AQUARIUS®





Wärtsilä aims at being a frontrunner in the US through early certification



Wärtsilä AQUARIUS® unique selling points



- Only player offering a technology choice
- Partnership program with customers:
 - Selection of technology based on customer needs
 - Retrofit services
 (engineering, installation, turnkey)
 - Global lifecycle support
- AQUARIUS READY is an intermediate step to prepare the ship for later installation of the system





Wärtsilä is in a good position

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- Unique selling points attracting customers
- Robust design and thorough validation process
- Delays in IMO implementation may push small suppliers out of market
- US Type Approval could be an additional hurdle for small players
- Roll-out of industrialization plans
 - Ramp-up of production in the Delivery Centre Suzhou
 - Strategic partnerships for key components to secure cost efficient ramp-up
 - Phased ramp-up of project management and engineering resources for retrofits





Updated market potential for exhaust gas cleaning



Relevant vessels operating in Emission Control Areas: Baltic Sea, North Sea and North America Around 16,000 ships

Market potential depending on fuel price difference Relevant commercial vessels with <5 years pay-back time Between 1,500-2,000 ships

- No relevant changes to legislations in 2013
- Updated calculation of market potential for current
 Emissions Control Areas based on historical ship movements data
- IMO global sulphur cap to be introduced in 2020 or 2025 will affect around 40,000 vessels
- 0.5% cap in European waters from 2020, irrespective of IMO fuel review



Updated market potential for Exhaust Gas Cleaning 13



Contract value:

- Equipment varying between ca.1,500 k€ and 5,000 k€ per ship
- As a rule of thumb, equipment and installation each represent 40% of the total price for a turnkey retrofit





Technology review and references



Wärtsilä Open Loop Scrubber

Tens of thousands of running hours

Wärtsilä Closed Loop Scrubber

- Thousands of running hours
- System onboard Containerships 7 successfully completed tests and achieved approvals by Class and Flag State in October 2013

Wärtsilä Hybrid Scrubber

- First system in operation since summer 2013
- Several other systems to be delivered in coming months

Key development activities

Space efficient system for retrofit applications



Total number of references (deliveries and orders, as of October 2013) 38 ships and 83 systems

Our strategy for the retrofit market



Dedicated organization for retrofit projects taking care of customers' needs

- Engineering
- Planning and project management
- Installation plan approvals by Class or Flag
- Prefabrication and onboard preparations to shorten docking time and costs
- Installation and construction works
- Site management



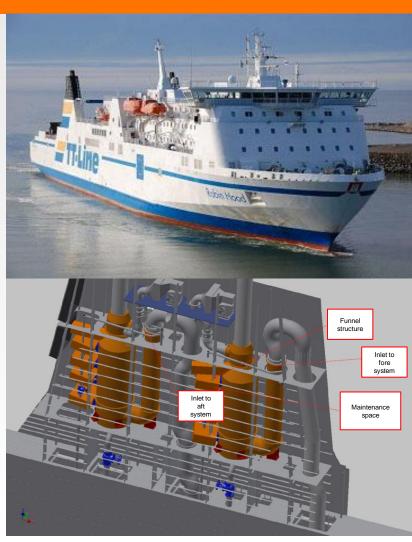


Retrofit contract

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TT-Line Green Ship MS "ROBIN HOOD"

- Modern RoPax Ferry (passenger and freight) operating between Travemunde, Germany and Trelleborg, Sweden
- Order in October 2013 → delivery in Q3 2014
- Turnkey contract including:
 - 4 x hybrid scrubbers
 - Complete retrofit design (basic and detail)
 - Plan approval coordination with Class and Flag
 - Pre-fabrication
 - Installation





Exhaust Gas Cleaning – manufacturing footprint



Wärtsilä Moss, Norway

- Products: scrubbers and auxiliaries
- Medium scale production

North and East Europe

- Products: scrubbers and auxiliaries
- External fabricators
- Large scale production

Wärtsilä Suzhou, China

- Products: scrubbers and auxiliaries
- Large scale production



Ongoing expansion



Updates on competition – exhaust gas cleaning



	Available technology	Analysis
WÄRTSILÄ	Open loopClosed loopHybrid	 Market leader: references, technology choice, brand, market reach Retrofit capabilities
~L/~L	• Hybrid	Main competitorBrandGlobal playerReferences
GREEN TECH MARINE	Open loopHybrid?	Good position in cruise marketSmaller company
CLEAN MARINE	Open loopClosed loop	Low price strategyTurnkey provider?

- Other players: Belco DuPont, Couple Systems, AEC Systems, Saacke
- Small newcomers entering the market



Wärtsilä is well positioned to be the market leader



- Full range of wet scrubbing technologies
- Several references across all main ship types
- Running hours onboard and at laboratory in Moss
- Unique retrofit capabilities
- Market reach and capability of rapidly ramping up deliveries





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