## WÄRTSILÄ'S STRONG FINANCIAL POSITION

RAIMO LIND
Executive Vice President, CFO





**RAIMO LIND** 

## **Contents**

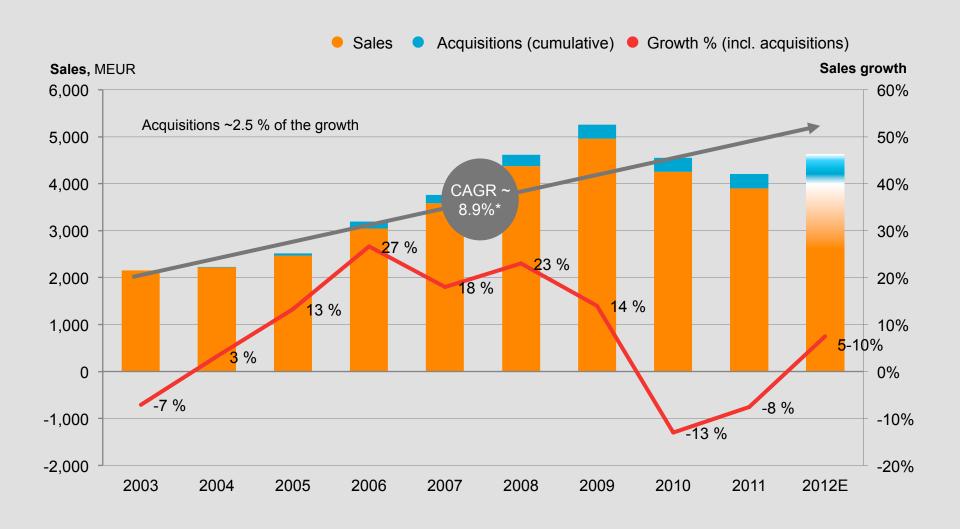


	Topic
3	Growth over the cycle – fulfils targeted levels
4	Net sales – emphasis on high growth areas
5	Net sales by currency – small impact on profitability
6	Operating costs by currency – diversification shows
7	Joint venture performance – supporting strategy
8	Customer financing – solid project close
9	Customer support in financing: Seaboard 108 MW barge
10	Impact of purchase price allocations on profitability
11	Working capital development – volatile but under control
12	Services working capital – favourable trend continues
13	Solid cash flow from operating activities
14	Low maintenance capex needs
15	Good maturity profiles and RCFs secure financing
16	Acquisition of Hamworthy enhances growth
17	Sales guidance for 2012 – growth expected
18	Financial strength and solid outlook for growth



## **Growth over the cycle – fulfills targeted levels**





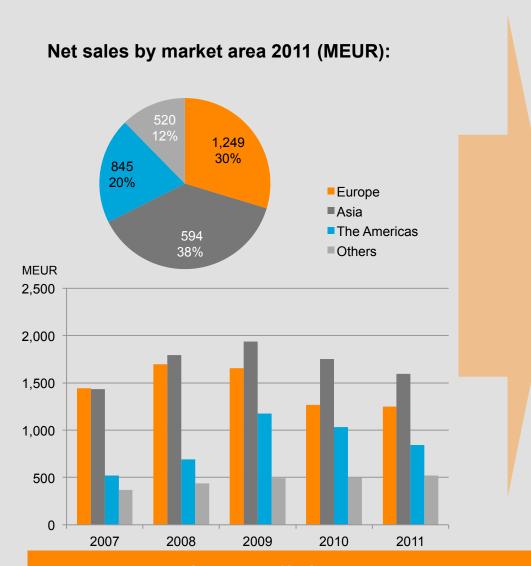


<sup>\*</sup> Including acquisitions.

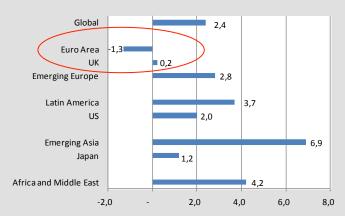
Note: World nominal GDP growth 2003– 2011 averages 8,2% USD denominated (source: IMF)

## Net sales – emphasis on high growth areas

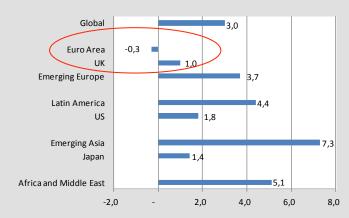




#### Forecasted GDP growth 2012<sup>1</sup>



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Notes: <sup>1</sup>Estimates by Citigroup Global Markets (22 February 2012)

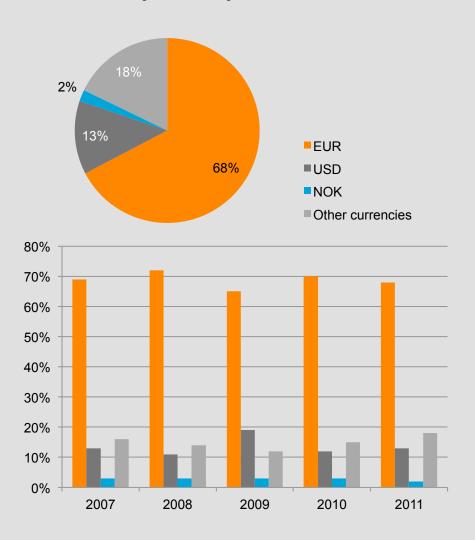
Europe accounted for some 30% of Wärtsilä 2011 sales, while the rest of the world accounted for more than 70% of the sales, offering diversification from the weak European economy



## **Net sales by currency – small impact on profitability**



#### **Net sales by currency 2011:**



#### Sensitivity analysis

Impact of EUR exchange rate compared to other currencies 2012:

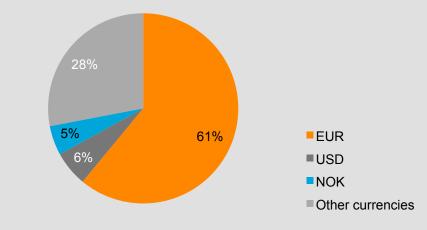
- +/- 10% (compared to Feb 2012)
   would result in -/+ 4% change in net sales
- Impact on profitability would be marginal

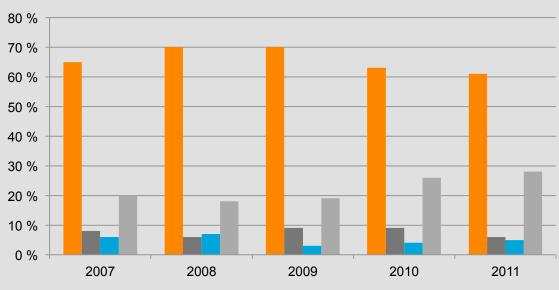


## Operating costs by currency – diversification shows



#### Operating costs by currency 2011:







## Joint venture performance – supporting strategy



#### **Growing sales**



#### **Strategic target**

- Gain market share in the main growth markets
- Team up with the leading local players
- Establish manufacturing capacity within the main markets

#### **Outcome**

- Market shares developed favourably
- Growth exceeds the global average
- Profitability supports overall Wärtsilä targets

#### **JOINT VENTURES:**

WQDC: Wärtsilä Qiyao Diesel Co. Ltd., ownership 50%

WHEC: Wärtsilä-Hyundai Engine Company Ltd., ownership 50%

QMD: Qingdao Qiyao Wärtsilä MHI Linshan Marine Diesel Co. Ltd, ownership 34%

WTEC: Wärtsilä-Transmasholding Diesel Engine Company, ownership 50%

WCME: Wärtsilä CME Zhenjiang Propeller Co. Ltd, ownership 55%

100% consolidation in Wärtsilä P&L, minority 45% deducted as minority interest

W20 auxiliary engines W50DF gas engines 2-stroke engines Locomotive engines FPP/CPP propellers



## **Customer financing – solid project close**



#### Uncertainty in the financial markets has an impact on investments

- Projects may be delayed because of increased level of scrutiny by financiers
- Some weaker projects may not proceed at all
- Financially solid projects can always attract financing

Wärtsilä has a strong track record, which mitigates the risks for financiers

- Turnkey delivery, short delivery and construction time
- Long-term Operations & Maintenance (O&M) contracts reduce operational risks and support project returns
- Our customer finance team arranges third-party financing for projects, offers IPP development support and provides carbon finance consulting

Financially solid projects can always attract financing and Wärtsilä supports customers in sourcing funding for their projects



## Customer support in financing: Seaboard 108 MW barge



Export Credit Agency (ECA) transaction with a 12-year Finnvera guarantee and financing for a combined cycle floating power barge project

#### **Key details of project:**

- Location: Santo Domingo, Dominican Republic
- Equipment: 6x18V50DF Dual-fuel engines
- Fuel: Natural gas (HFO as backup)
- Size: 108 MW
- Customer: Seaboard Corporation
- Export loan amount: USD114m
- Export guarantee and funding: Finnvera
- Lender: Standard Chartered Bank
- Tenor: 12 years from commissioning
- Financial close: September 2010
- Commercial operations date: Q1 2012

#### Wärtsilä's offering:

- Engineering, Procurement, Construction (EPC)
- Arranging Export Guarantee and funding

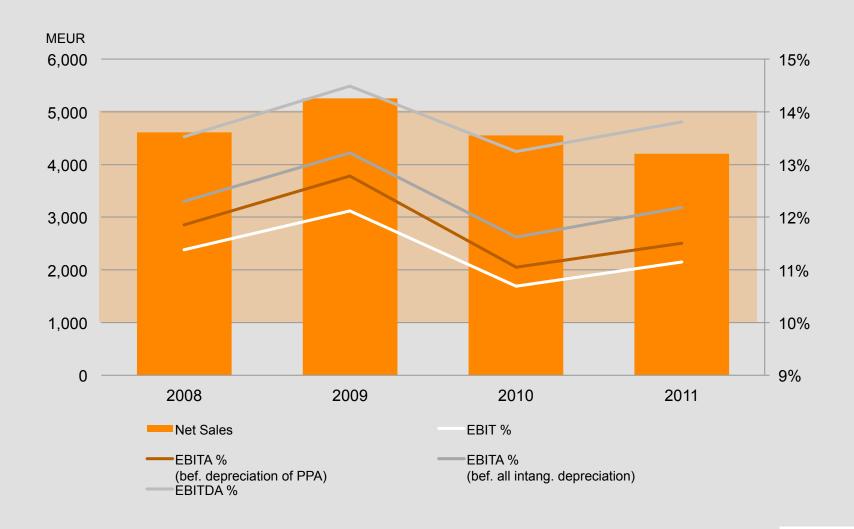


The importance of guarantees and funding by Export Credit Agencies has increased as a result of the uncertainty in the financial markets



## Impact of purchase price allocations on profitability

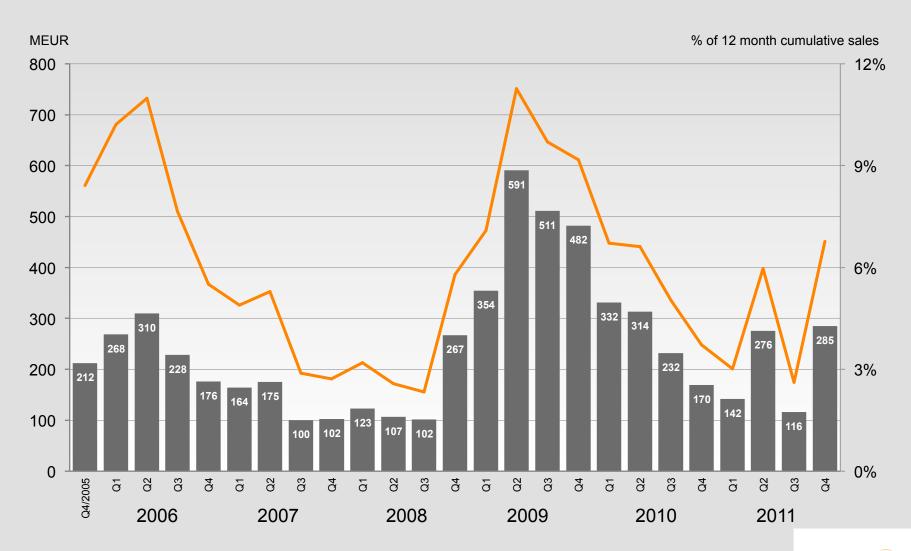






## Working capital - volatile but under control

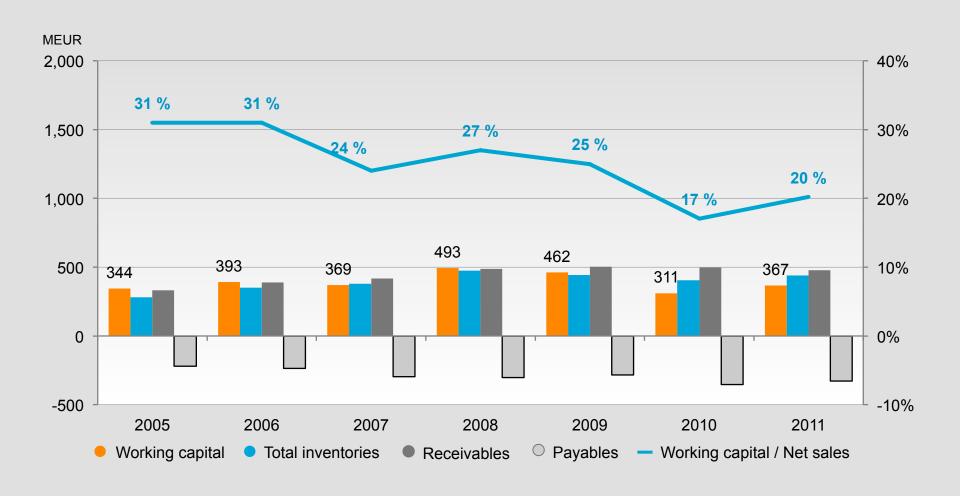






## Services working capital – favourable trend continues

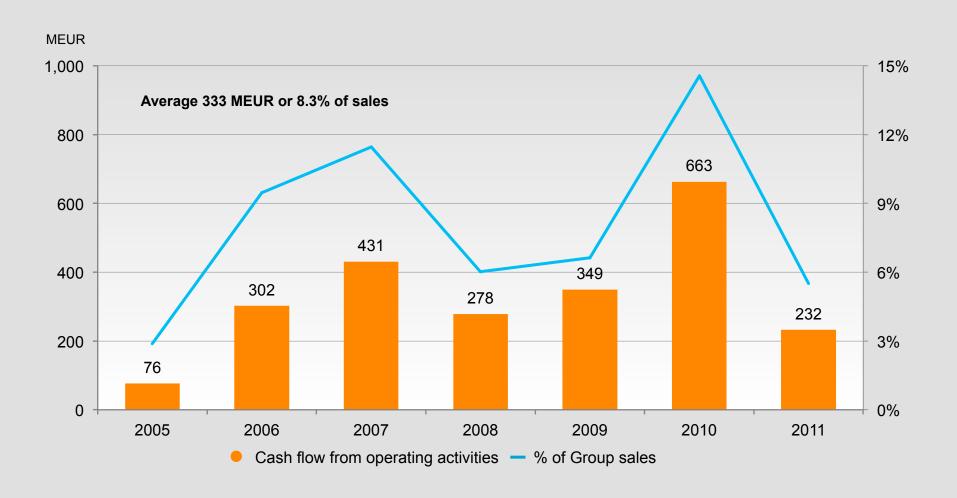






## Solid cash flow from operating activities





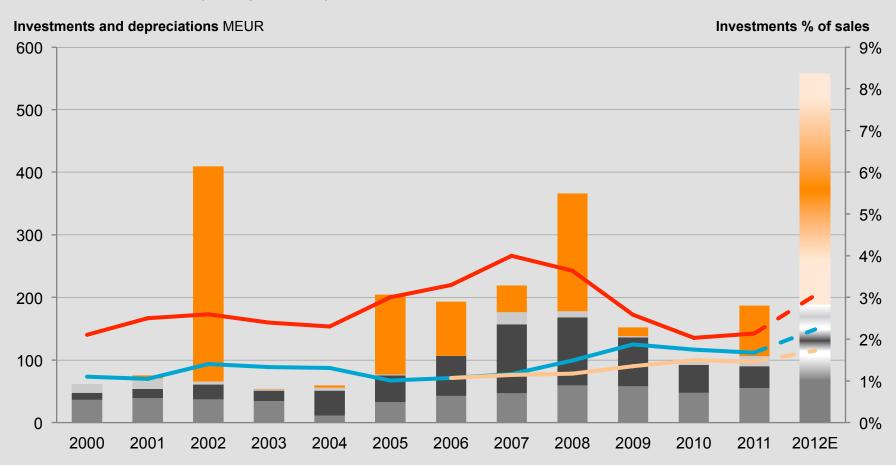
Cash flow from operating activities: including changes in working capital, financial items, and taxes



## Low maintenance capex needs







Maintenance CAPEX has historically been low, and below depreciation



## Good maturity profiles and RCFs secure financing



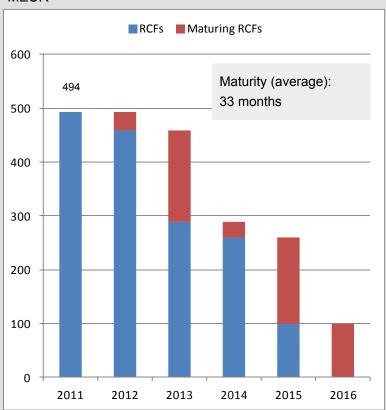
#### Long-term loans<sup>1</sup>

#### **MEUR** EIB loan (undrawn) Pension loans Term loans 700 Maturity (average)<sup>2</sup>: 567 40 months 600 Interest rate (average) 2: 3.0% 500 400 300 200 100 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2021+

Note: 1 As of end Q4 2011, assumes Eur150m EIB R&D loan is drawn in 2012, 2 Excludes undrawn EIB loan

#### **Revolving Credit Facilities**<sup>3</sup>

#### **MEUR**



Note: 3 As of Q4 2011. None of the RCFs are drawn

Wärtsilä has a solid financial standing and the availability of funding has remained good throughout the recent years of uncertainty in the financial markets



### **Acquisition of Hamworthy enhances growth**



# Transaction closed

- Acquisition closed on Jan31<sup>st</sup>
- Hamworthy will be consolidated into Wärtsilä FY12 numbers from February

# Price paid and indicative PPA

- Total consideration is GBP 381m (EUR 455m), while net price of GBP 326m (EUR 399m) due to Hamworthy's cash balance at closing
- The Purchase Price Allocation (PPA) is currently under evaluation, with initial results indicating:
  - identified intangible assets have a value of EUR 110-130m and will be recognised on the balance sheet as technologies, customer relationships and trademarks
    - annual intangibles amortisation during first two years would be in the range of EUR 16-18m
  - the transaction would create goodwill of EUR 280-300m
- The negative impact of the PPA will be diluted in the coming years

## Current performance

 Hamworthy's performance for its financial year ending March 2012 is currently expected to exceed the latest analyst consensus (end October 2011), which indicated sales of EUR 280m and operating result of 8%

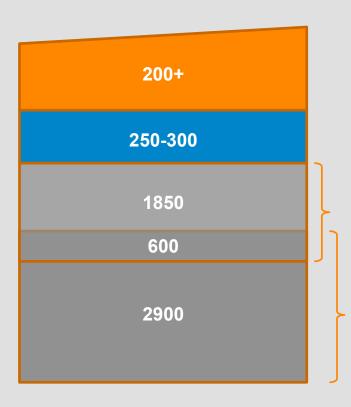


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## Sales guidance for 2012 - growth expected



#### Sales, EUR millions



Expected Ship Power and Power Plants order intake within 2012 for 2012 delivery

Expected Hamworthy sales for 2012 (11 months)

Services' sales for 2012, assuming flat sales

of which Services' order book for 2012

Order book for 2012, at 31.12.2011

The Hamworthy acquisition enhances 2012 EBITA, EBIT and EPS Group profitability (EBIT%) is impacted by the PPA depreciation and will be 10-11% Quarterly sales and EBIT have traditionally been volatile, first quarter expected to be weakest and last quarter strongest



## Financial strength and solid outlook for growth



# WÄRTSILÄ

- Resilient profitability
- Unleveraged balance sheet
- Good cash flow
- W Cap under control
- Financing secured
- Solid outlook for 2012
- Growth agenda has substance

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