## WÄRTSILÄ CORPORATION

**2009 RESULT PRESENTATION** 

OLE JOHANSSON, PRESIDENT & CEO 28 JANUARY 2010



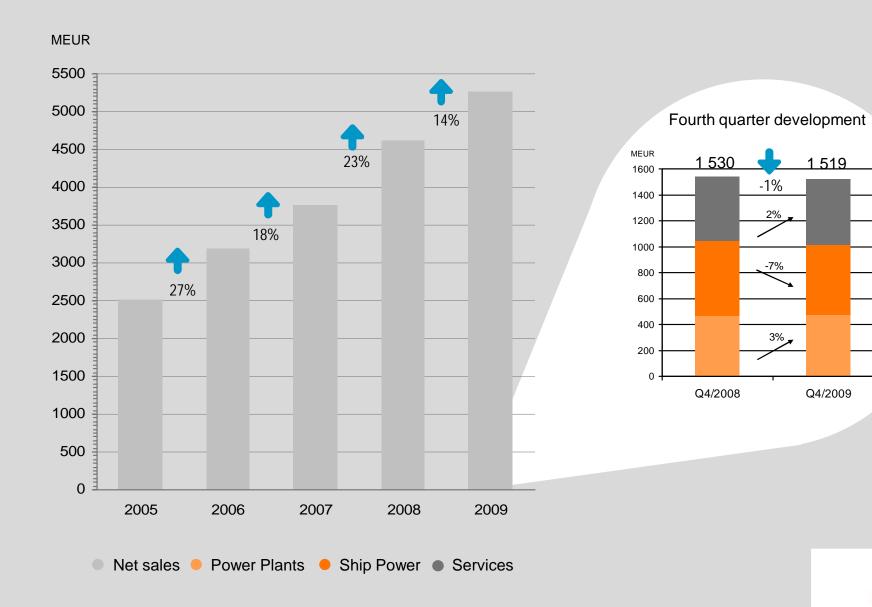
## 2009 – all time high net sales and operating income, strong cash flow



- Net sales +14%, EUR 5,260 million
- Operating income (before non-recurring items) at all time high, EUR 638 million, 12,1% of net sales
- Order intake EUR 3,291 million (-41%).
   Measures initiated to reduce capacity
- EPS EUR 4.30\* euros (3.88)
- Dividend proposal 1.75 euros per share (1.50)
- Earnings/share excluding nonrecurring items (EPS including nonrecurring items 3.94 euros)

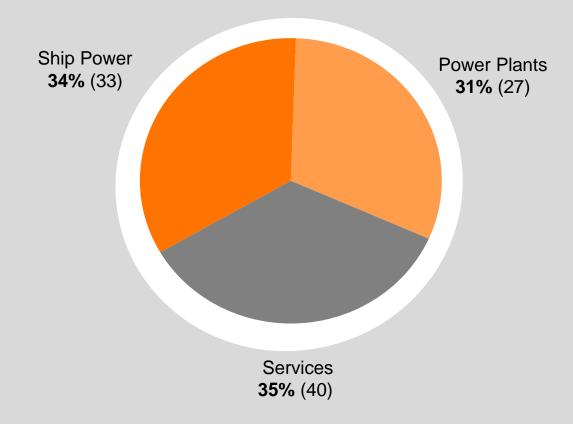


#### Strong sales growth



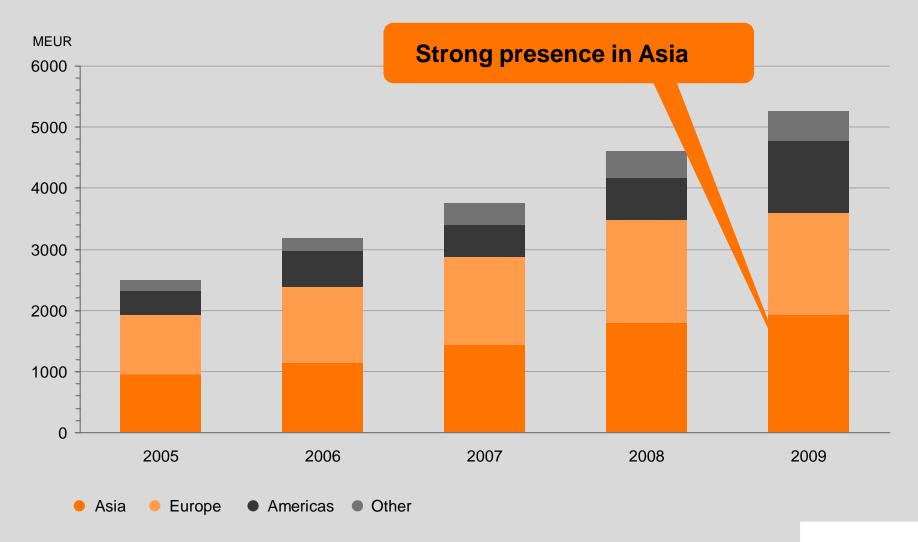


## **Net sales by business 2009**



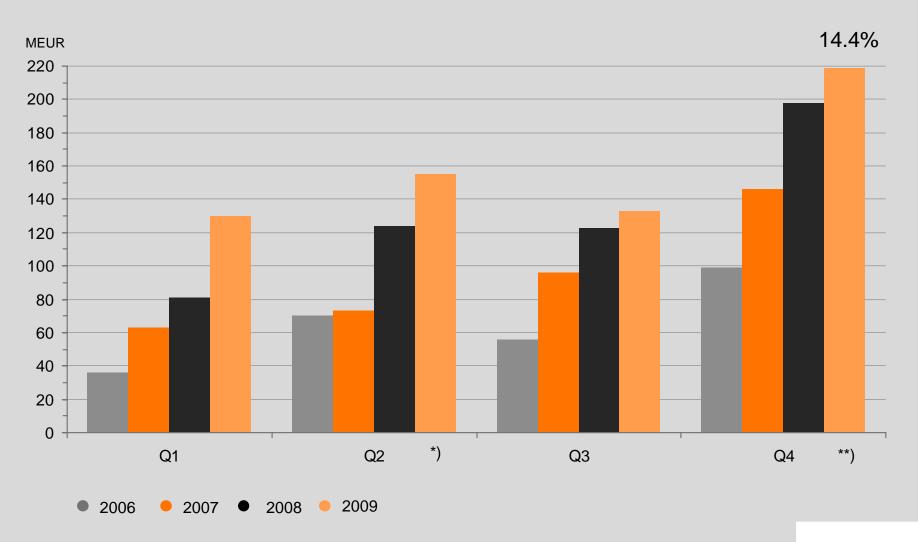


## **Net sales by market area**





## Operating profit at all time high

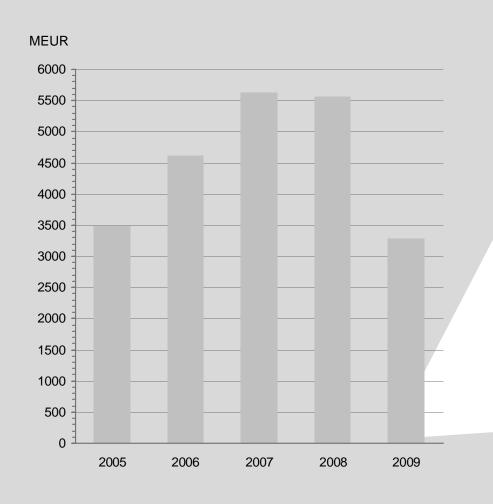


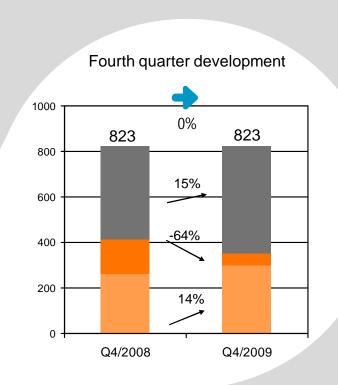
<sup>\*)</sup> Operating result before EUR 6 million nonrecurring restructuring items

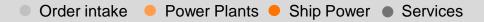


<sup>\*\*)</sup> Operating result before EUR 40 million nonrecurring items

#### **Order intake**

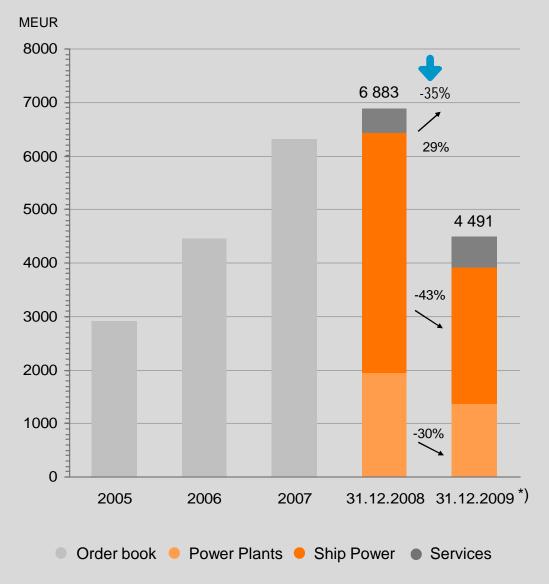








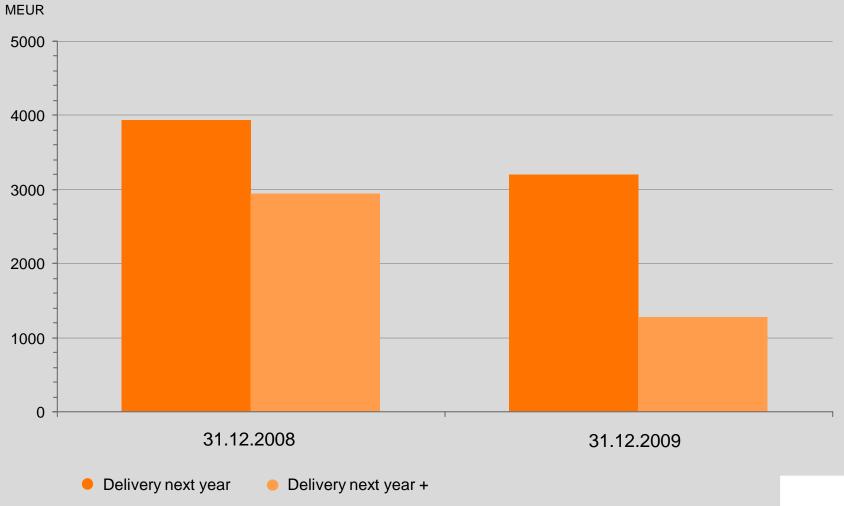
#### **Order book**



<sup>\*)</sup> Cancellations amounting to EUR 410 million have been deducted from the order book during the review period. Wärtsilä sees a cancellation risk of approximately EUR 500 million.

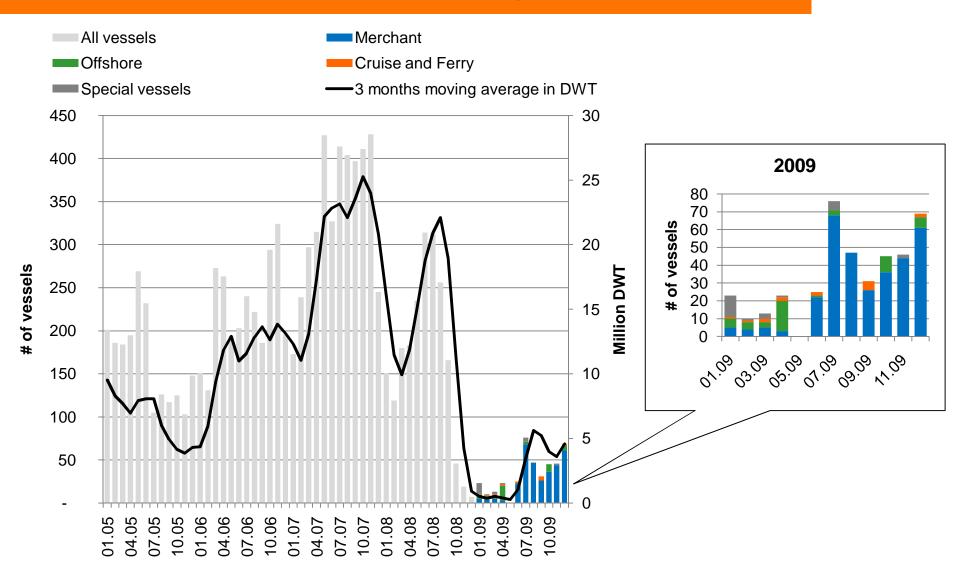


#### **Order book distribution**





#### Ship Power market - contracting activity still low







#### **Ship Power short term prospect areas**









#### Merchant:

- Multi purpose vessels
- Gas carriers
- Tankers and special product carriers

#### Offshore:

- Drilling and production applications rigs, drillships and FPSOs
- Anchor handling vessels

#### **Cruise & Ferry:**

 Several cruise, passenger cargo and ferry projects

#### Navy:

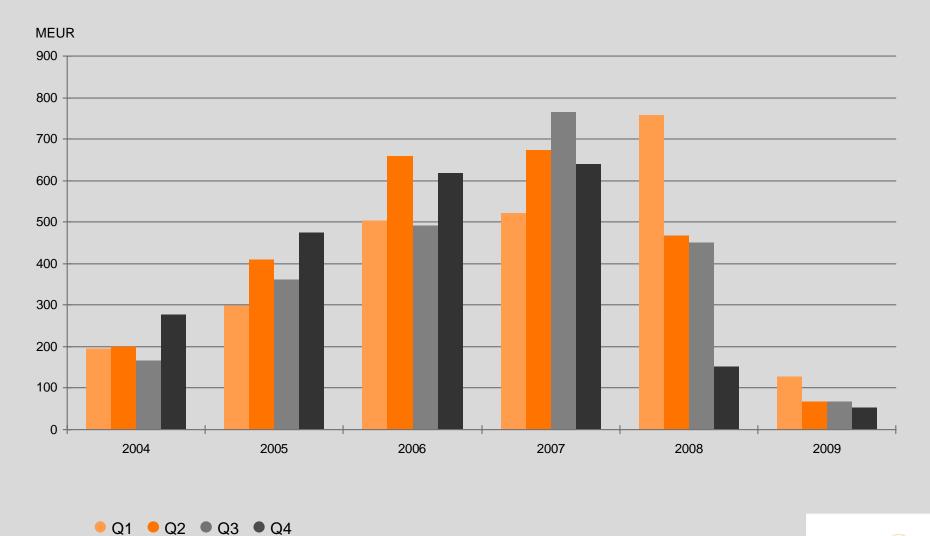
 Steady flow of smaller orders

#### **Special vessels:**

- Ice breakers
- Research vessels



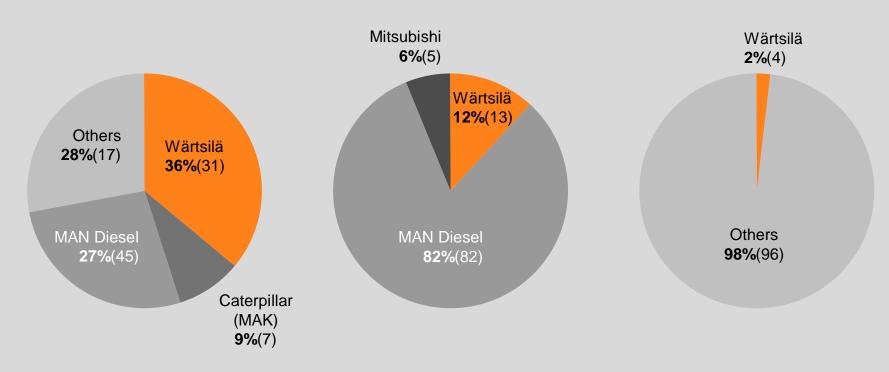
## **Ship Power quarterly order intake**





## **Ship Power - market development** Market position of Wärtsilä's marine engines 2009

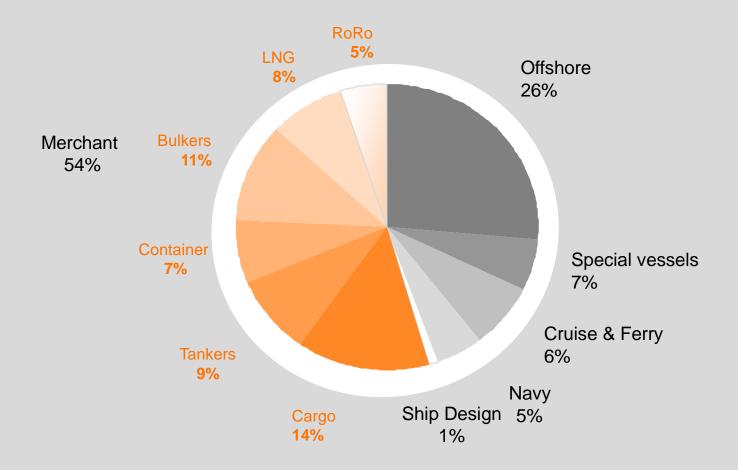
Medium-speed main engines Auxiliary engines Low-speed main engines



Wärtsilä's own calculation is based on Marine Market Database. Market shares based on installed power, numbers in brackets are from the end of the previous quarter.



#### Ship Power order book December 31, 2009 All vessel segments represented

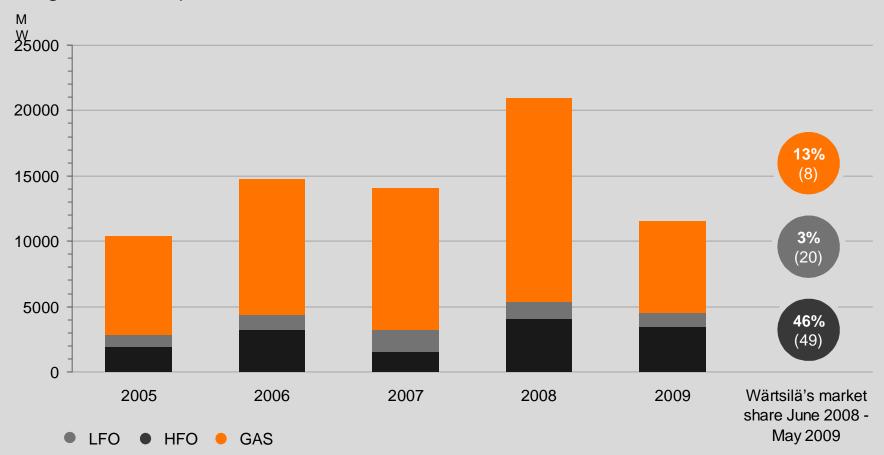


EUR 2,553 million in total (4,486)



#### **Power Plant markets** Market development and market shares

#### Target markets per fuel 2005 - 2009

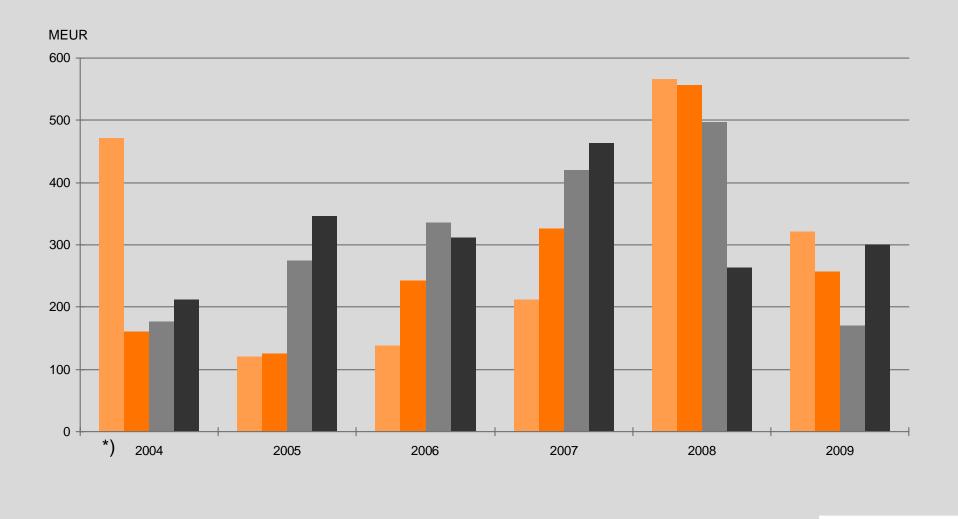


Note I: Wärtsilä's gas power plant target markets have changed after the review period 2005, when Wärtsilä stopped manufacturing and selling high speed engines (power range < 3.5 MW)

Note II: The LFO figure from 2006 onwards includes liquid biofuels Source: Diesel & Gas Turbine Worldwide, June 2008-May 2009



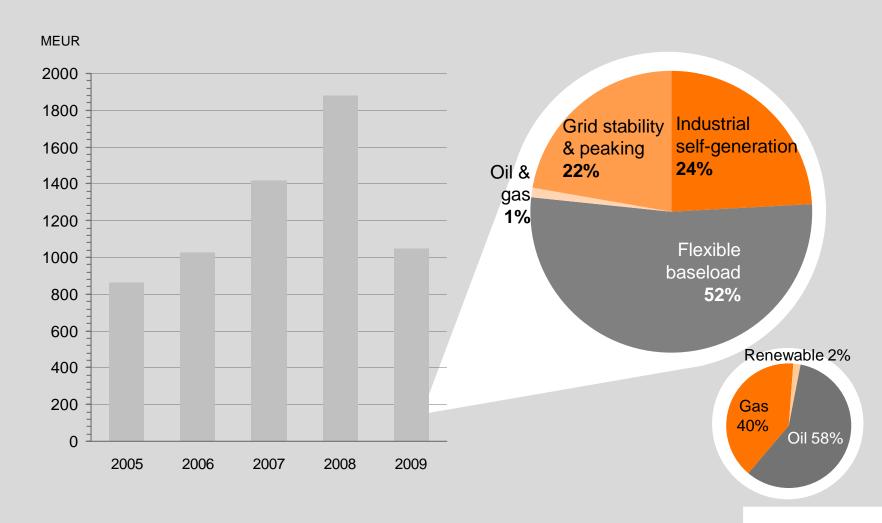
## **Power Plants quarterly order intake**





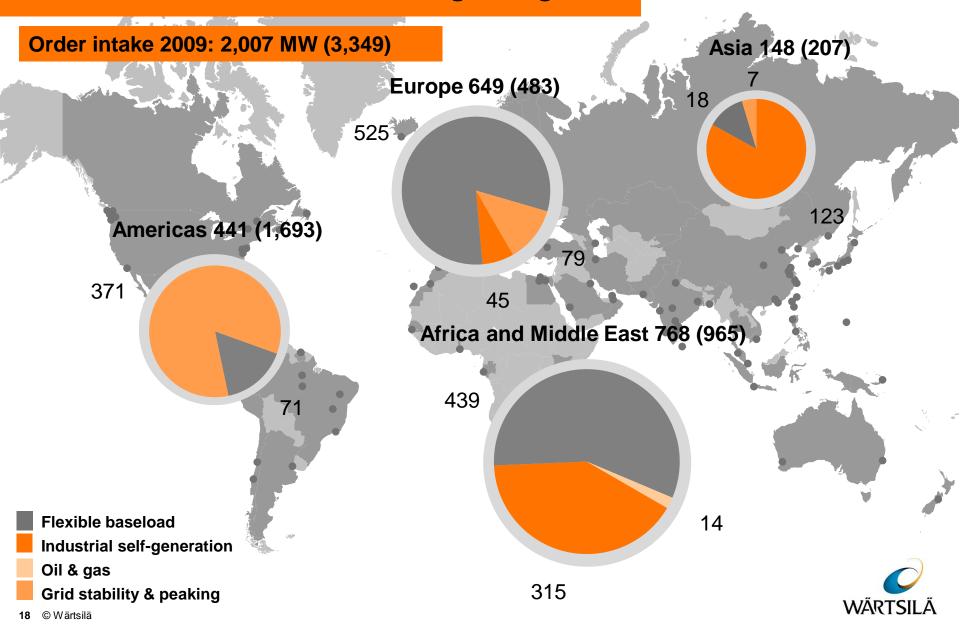
● Q1 ● Q2 ● Q3 ● Q4

#### Power Plants order intake by application 2009

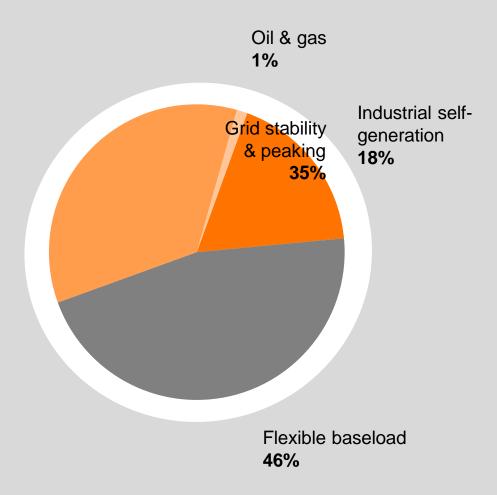




# Power Plants order intake Africa and Middle East still strongest region

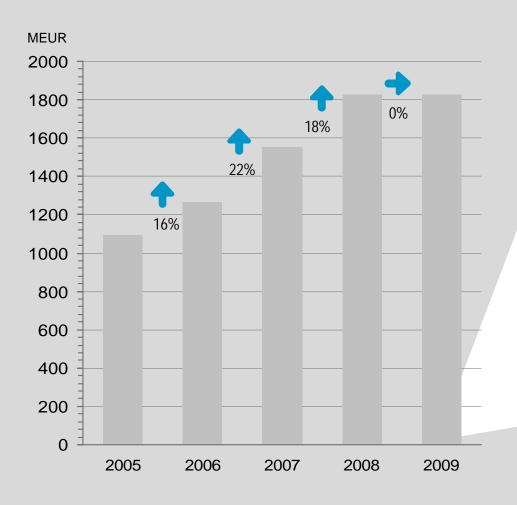


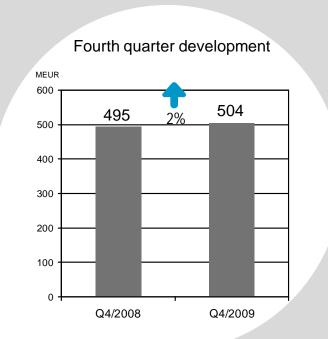
#### Power Plants order book December 31, 2009





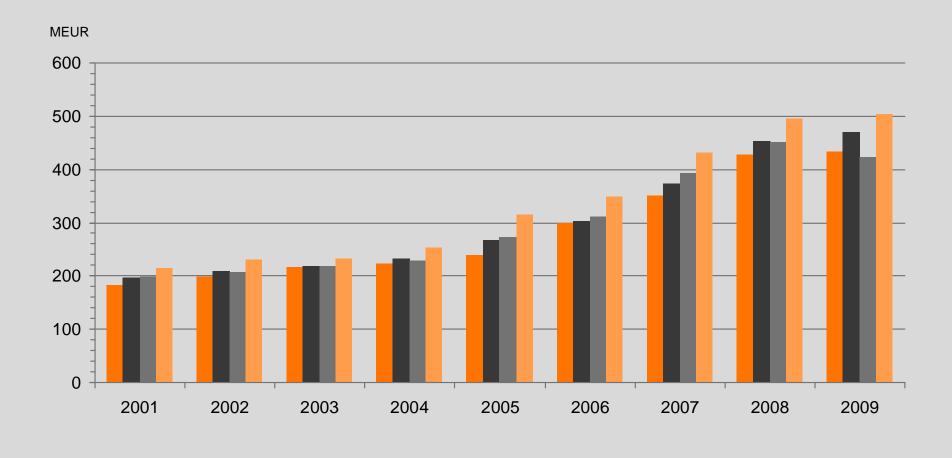
#### Services net sales Stable at a high level







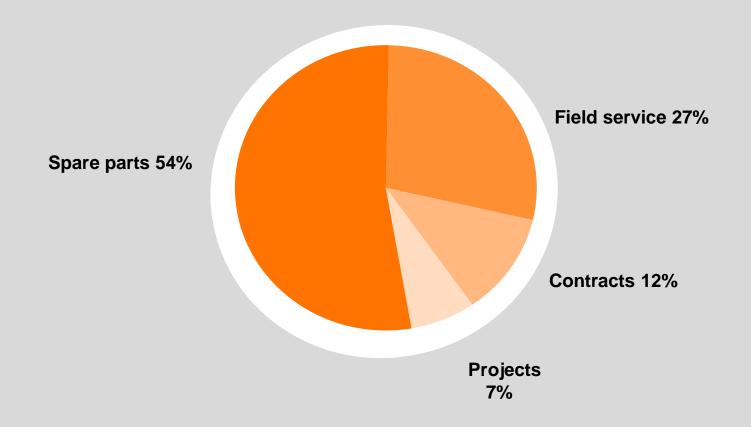
#### **Services – Net sales per quarter** All time high quarter





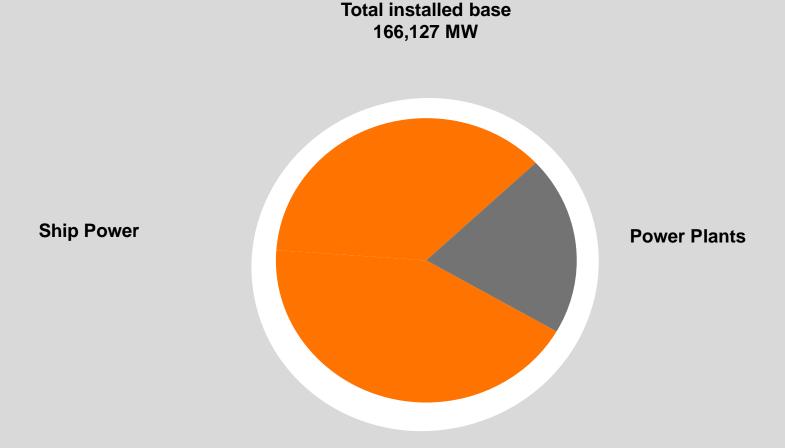


#### Services net sales distribution December 31, 2009





#### Services installed engine base December 31, 2009

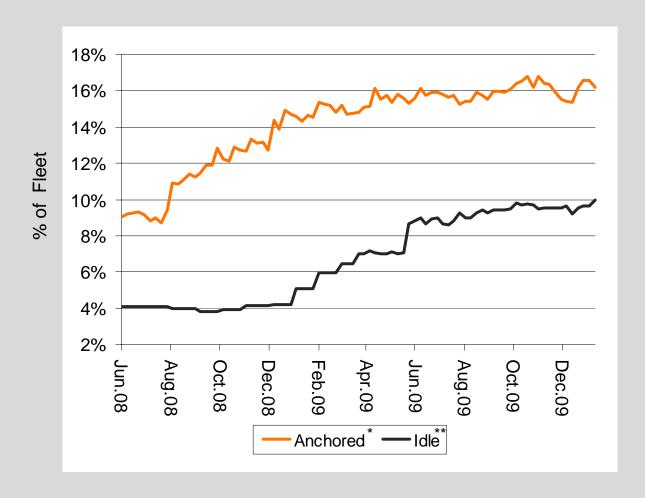


In addition to Engine Services, Wärtsilä's Services portfolio includes: Electrical & Automation Services, Propulsion Services, Boiler Services, O&M and Training Services



#### **Services**

#### The amount of laid up vessels has stabilised



<sup>\*</sup> Anchored (reported navigation status at anchor). Source Bloomberg (AISLive). More than 25 000 vessels (>299 GT) covered.

<sup>\*\*</sup> Idle (no movement for 19 days for containerships, others 35 days). Source Lloyd's MIU. Around 15 000 vessels (>299 GT) covered.

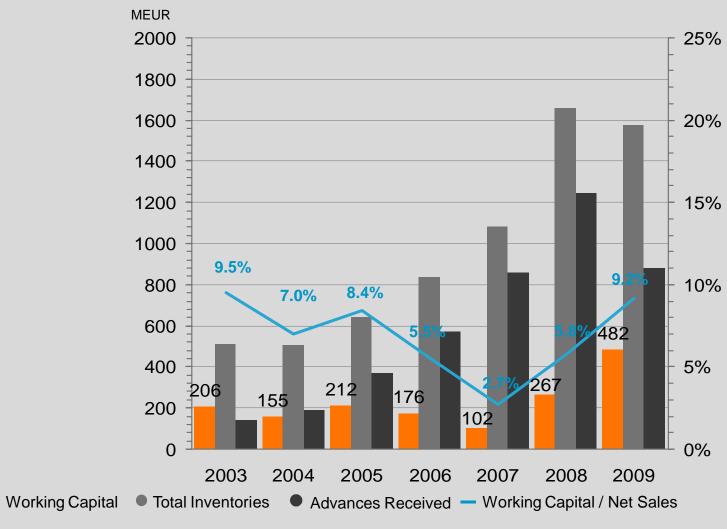


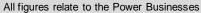
## **Strong cash flow**

MEUR	10-12/09	10-12/08	1-12/09	1-12/08
Cash flow before changes in working capital & financial items and taxes	251	234	743	626
Changes in working capital	25	-187	-179	-250
Financial items and taxes	-68	-24	-215	-99
Cash flow from operating activities	207	23	349	278
Cash flow from investing activities	-50	-110	-163	-329
Cash flow from financing activities	-176	138	-140	-26
Liquid funds at the end of period	244	197	244	197



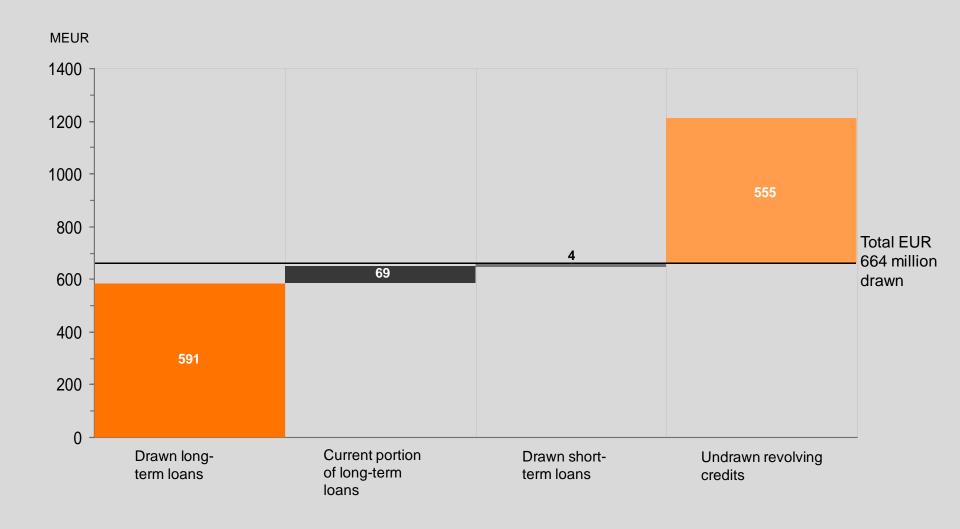
#### Working capital development







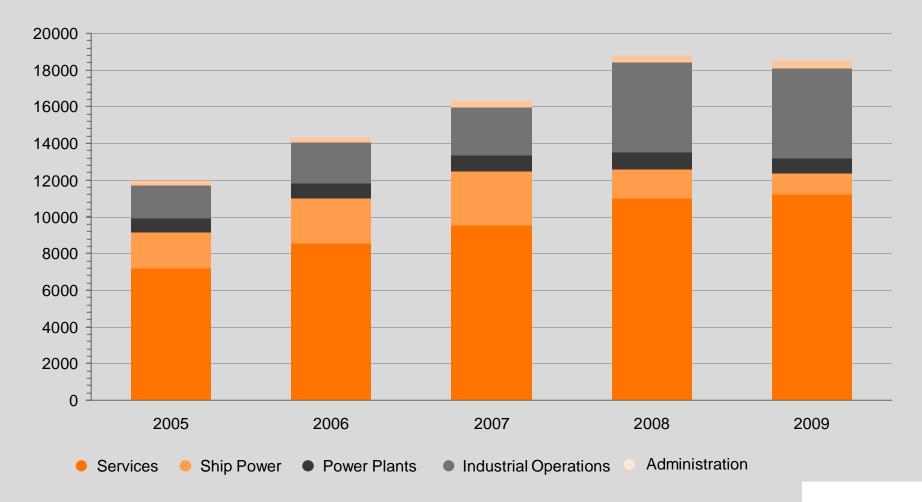
#### **Committed loans December 31, 2009**



At the end of the reporting period no revolving credits were drawn. In addition there are Finnish Commercial Paper Programs of EUR 700 million (uncommitted).

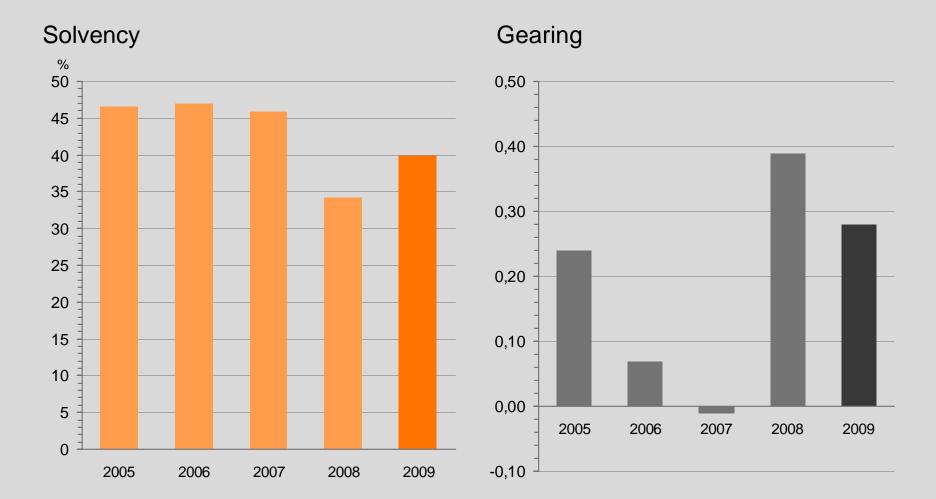


## **Personnel development**



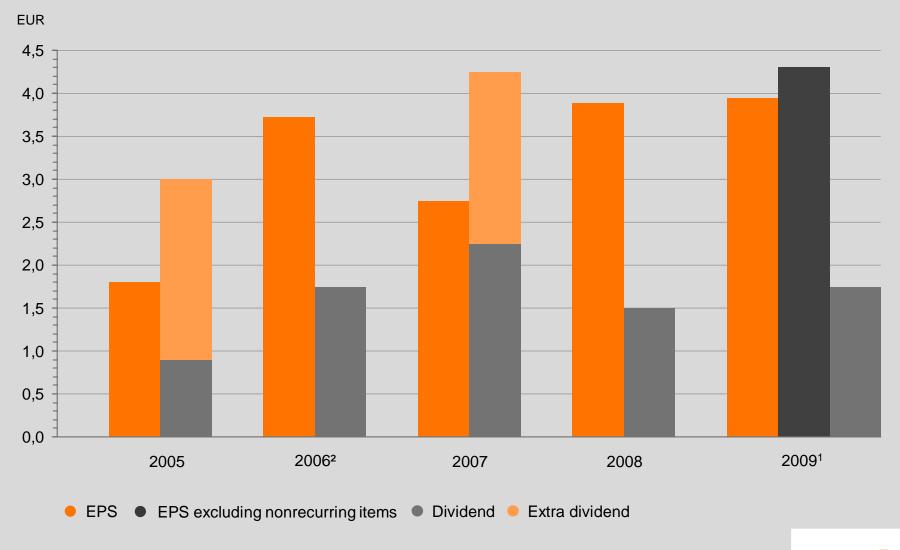


## **Financial position**





#### **EPS** and dividend/share



<sup>1</sup> Dividend 2009 - Proposal of the Board



<sup>2</sup> Includes one-off capital gains; Assa Abloy & Ovako

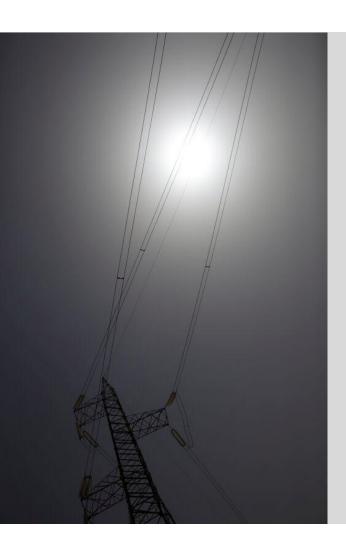
#### Market outlook



- Ship Power: Order intake is estimated to be moderately better in 2010 than in 2009.
   Overcapacity and prevailing conditions will lead to more intense competition and price pressure.
- Power Plants: Order intake estimated to improve in 2010 provided that the financing sector recovery continues favourably
- Services: Stable development continues



#### **Business risks**



- Ship Power
  - Slippage of ship yard delivery schedules
  - Cancellation risk approximately EUR 500 million (EUR 650 million at end of Q3/09)
- **Power Plants** 
  - The impact from the financial crisis mainly seen in timing of bigger projects
- Services
  - Possible reduction of maintenance and service demand due to larger scale layups of ships



#### Manufacturing capacity adjustments announced



- Plans to adjust to the fundamental changes in the market by reducing manufacturing capacity
- Plans to move the majority of propeller production and W20-generating set production to China, close to the main marine markets.
- Aims at reducing approximately 1,400 jobs globally
- By taking these measures, Wärtsilä is looking for cost savings of approximately EUR 80-90 million. The effect of the savings will start to materialise gradually during 2010, and will take full effect in the first half of 2011.



#### **Prospects for 2010**



Due to low demand in the shipbuilding sector we expect net sales to decline by 10-20 percent in 2010. As a result a of stable service business, good demand for power plants and proper adaption of capacity, our operational profitability (EBIT% before nonrecurring items) should be between 9-10%, well within the upper end of our long-term target range.



Wärtsilä's electronic Annual Report 2009 will be published during week 6 on our website. For more information please see the IR calendar at <a href="https://www.wartsila.com">www.wartsila.com</a>.



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