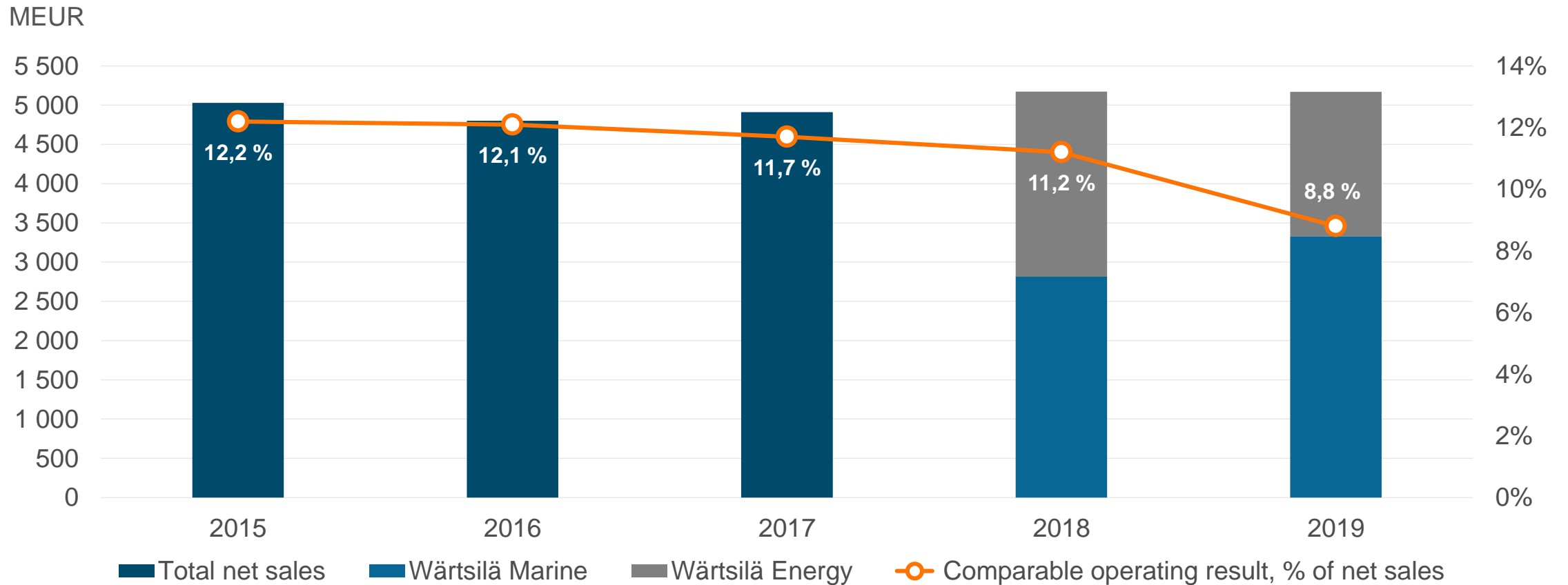


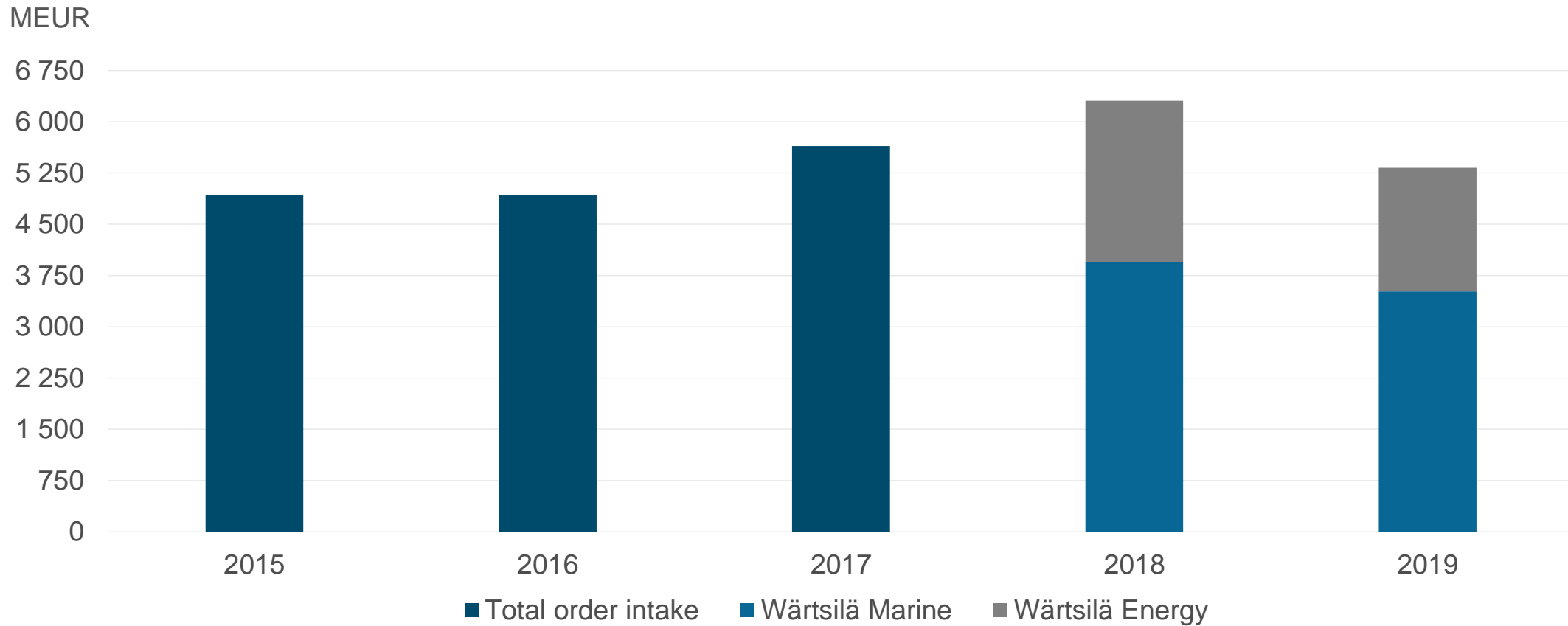
REVIEW BY THE PRESIDENT & CEO

JAAKKO ESKOLA

NET SALES REMAINED STABLE, BUT COST OVERRUNS BURDENED THE OPERATING RESULT



ORDER INTAKE REFLECTED UNCERTAINTY AND DELAYED INVESTMENT DECISIONS



WITH OUR STRATEGY, WE
DRIVE A MORE EFFICIENT
AND ENVIRONMENTALLY
SOUND FUTURE





**OPTIMISATION OF SHIPPING
REDUCES EMISSIONS**



**TOWARDS AUTONOMOUS
PORT OPERATIONS**

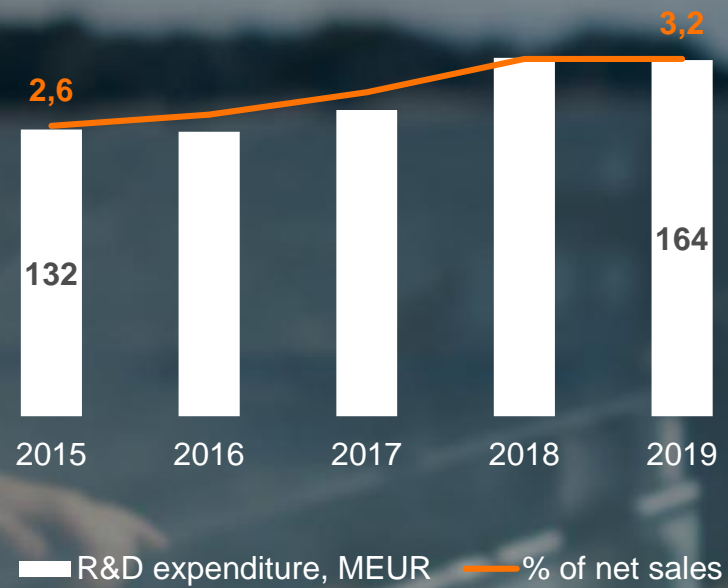


**OUR FLEXIBLE
SOLUTIONS HELP
MITIGATE CLIMATE CHANGE**

SIGNIFICANT GROWTH IN ORDERS FOR ENERGY STORAGE AND OPTIMISATION SOLUTIONS



STRENGTHENING OUR LEADING POSITION IN SUSTAINABLE INNOVATION





**DIGITAL SOLUTIONS ENABLE
ADVANCED ASSET MANAGEMENT
AND PREDICTIVE CUSTOMER SUPPORT**



**COLLABORATING FOR
A CARBON-NEUTRAL
FUTURE**

PARTNERSHIPS STRENGTHEN DEVELOPMENT ACTIVITIES AND GENERATE NEW SOLUTIONS



CONSTRUCTION OF THE SMART TECHNOLOGY HUB HAS BEGUN



WÄRTSILÄ
Smart Technology Hub
Groundbreaking Ceremony
10.9.2019

WÄRTSILÄ'S PROSPECTS

The demand for Wärtsilä's services and solutions in 2020 is expected to be somewhat below that of 2019.

Demand by business area is anticipated to be as follows:

- **Soft** in Wärtsilä Marine Business
- **Soft** in Wärtsilä Energy Business

WE WILL SIMPLIFY THE BUSINESS STRUCTURE AND ACCELERATE STRATEGY EXECUTION

CORE BUSINESSES DRIVE PROFITABLE GROWTH THROUGHOUT THE LIFECYCLE

Marine Power

Marine Systems

Energy

GROWTH BUSINESSES DRIVE CHANGE

Marine Voyage

Energy storage and optimisation

PORTFOLIO BUSINESS UNIT



THANK YOU



WÄRTSILÄ