

WÄRTSILÄ CORPORATION

Citi Global Industrials Conference

22 September 2011

VESA RIIHIMÄKI

GROUP VICE PRESIDENT, POWER PLANTS

This is Wärtsilä

SHIP
POWER

POWER
PLANTS

SERVICES

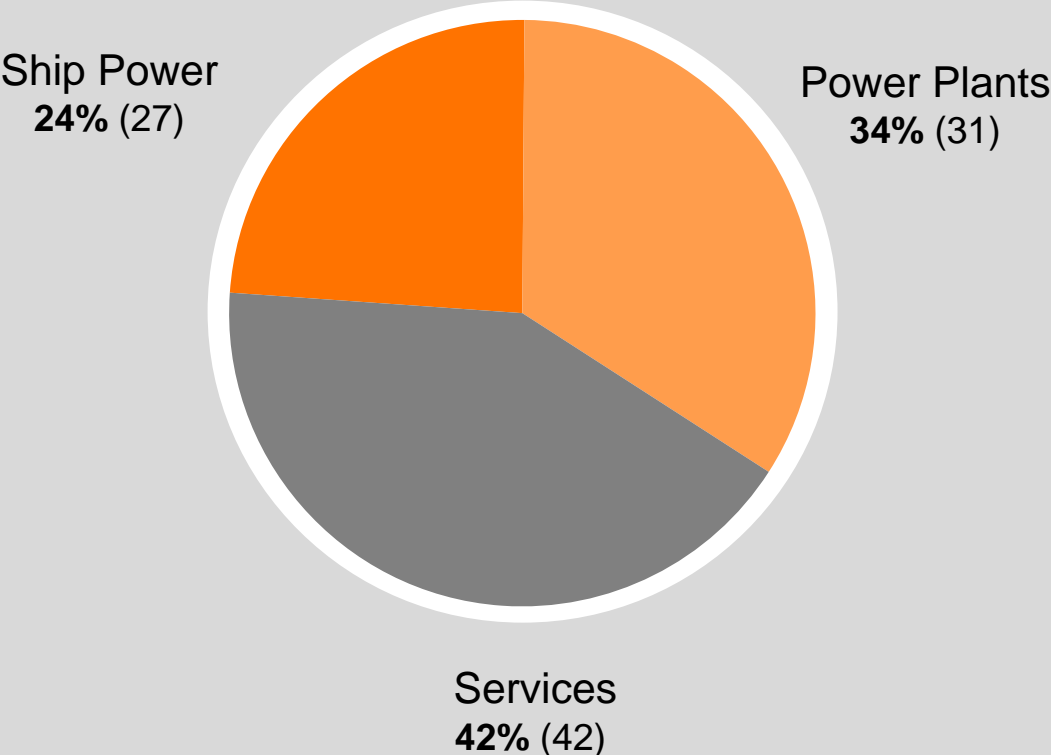
Q2/11 Highlights



- Net sales EUR 1,036 million, -8%
- Order intake EUR 1,170 million, +5%
- Book-to-bill increased to 1.13 (0.99)
- Operating result EUR 117 million, 11.3% of net sales
- Cash flow from operating activities EUR -49 million
- EPS EUR 0.39 (0.43)

Operating result and EPS are shown excluding nonrecurring items.
EPS figures have been calculated based on the new amount of shares.

Net sales by business 1-6/2011



Our offering covers all key shipping segments

SHIP POWER

Merchant



Offshore



Cruise
and Ferry



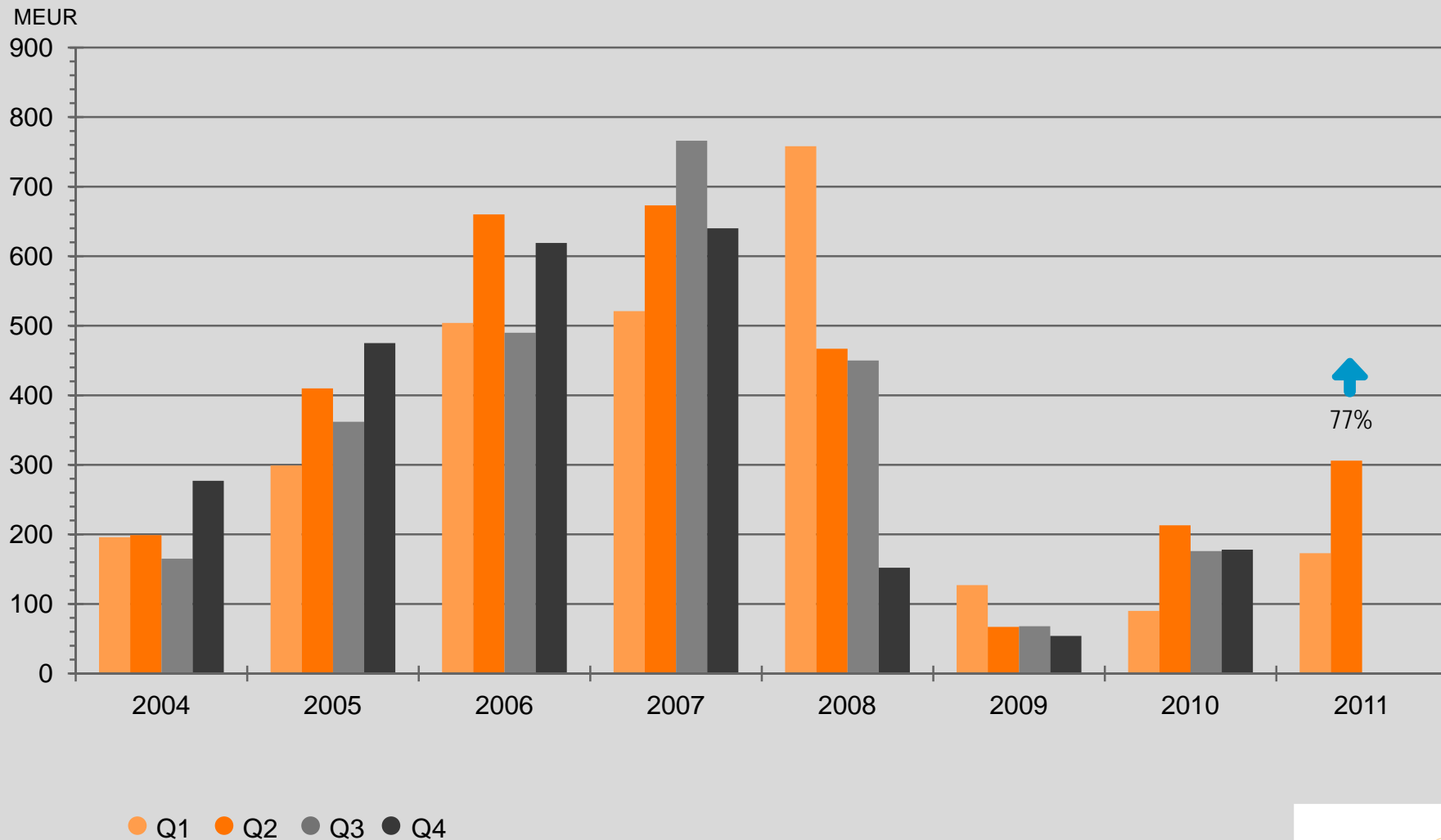
Navy

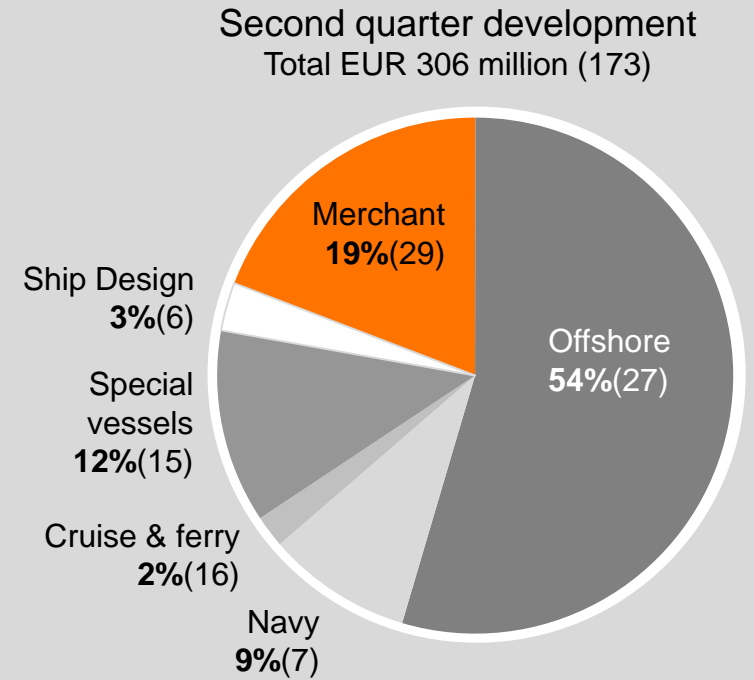
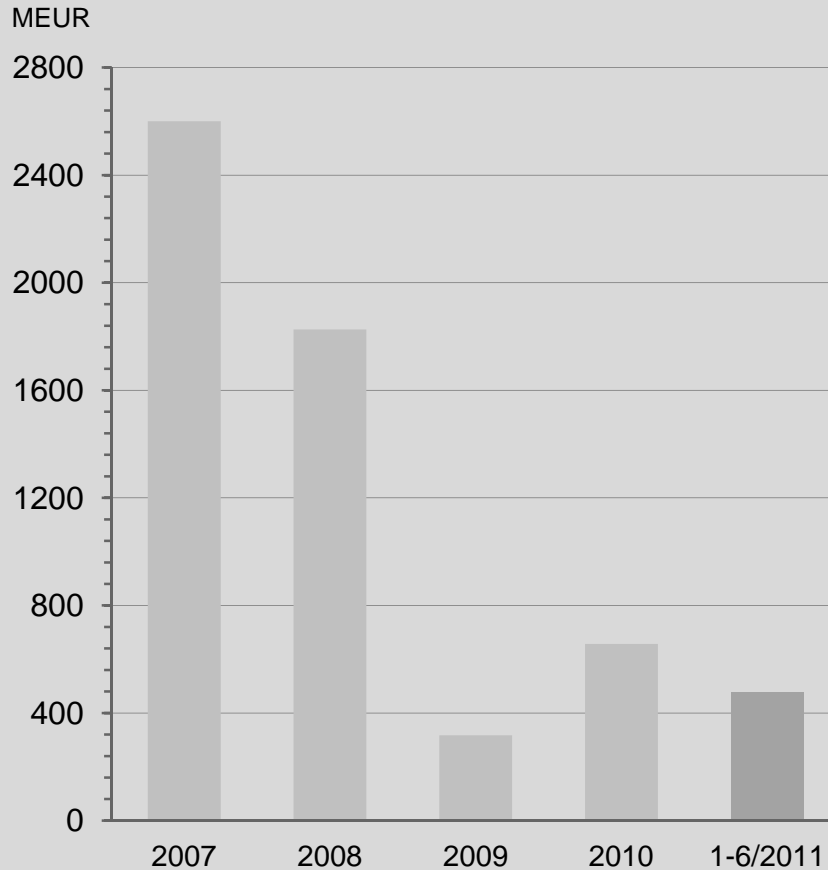


Special
Vessels



Ship Power quarterly order intake

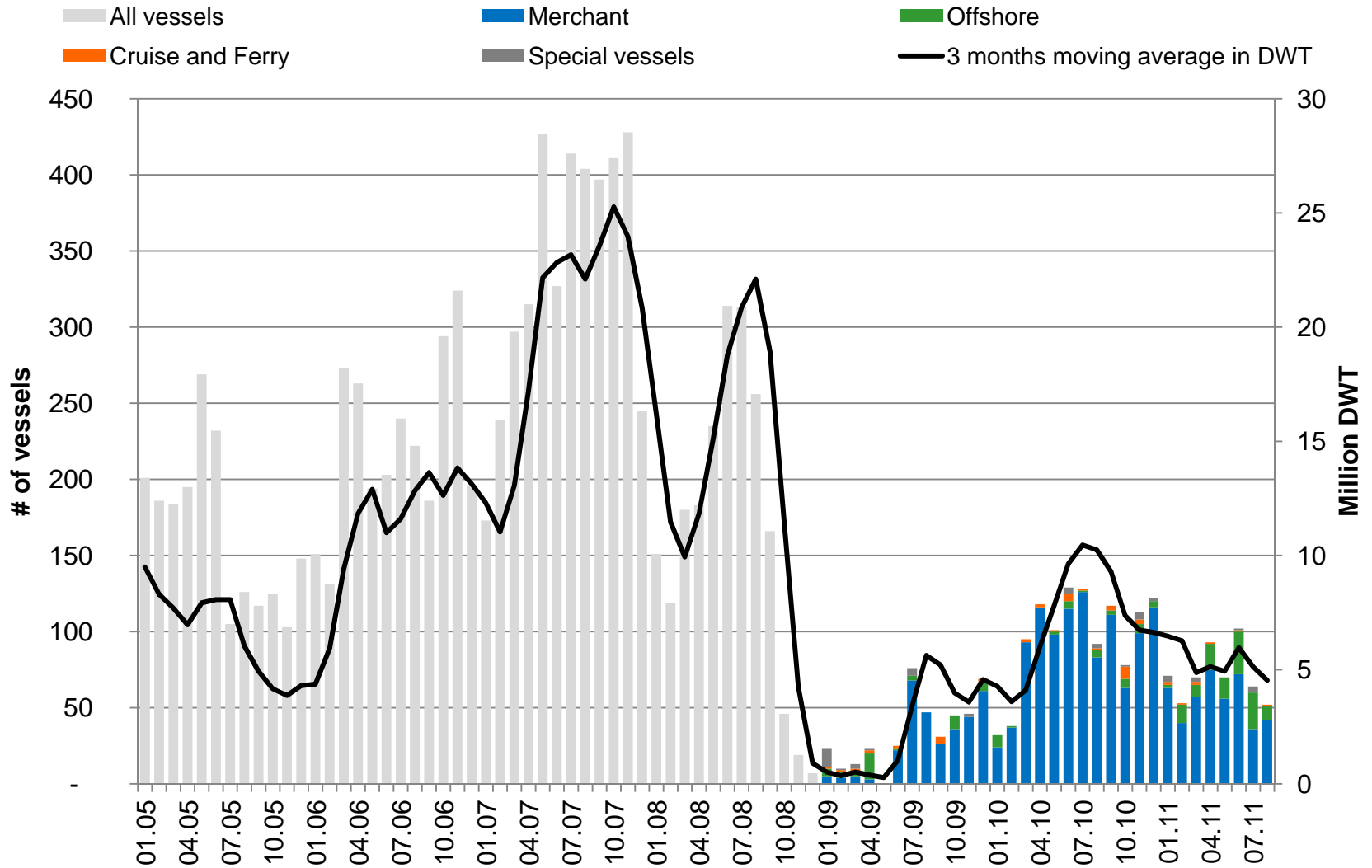




Dual-fuel engine orders for LNG carriers are booked as the joint venture Wärtsilä Hyundai Engine Company Ltd's order intake. Numbers in brackets are from Q1/2011

Ship Power market

Contracting activity



Source: Clarkson Research Services Limited

- **Seek further growth** through offering lifecycle solutions for ship owners and operators
- **Be the leading system integrator** in the ship building industry with further enhancement in our offering and capabilities
- **Complement** the system integration success with the best product sales and delivery process in the marine industry



Fundamentals show risks and opportunities on the short term

- Risks of downturn in global economy are tangible
- High oil prices represent a risk towards global economic growth, however they also stimulate investments in exploration and production for oil and gas
- Expansion of emerging economies continues to support growth of demand for transportation of raw materials and energy

The future brings interesting opportunities

- Ship owners base is shifting
- Good fundamentals for offshore production and exploration
- Increasing interest in the market for gas powered applications
- Increasing focus on energy efficiency and environmental performance
- Changes in trade routes powered by emerging economies
- New vessel types





Flexible base-load power generation



Grid stability and peaking



Industrial self-generation



Solutions for oil and gas industry



Oil, dual-fuel and gas fired power plants



Liquid biofuel power plants



Flexible grid stability power plants



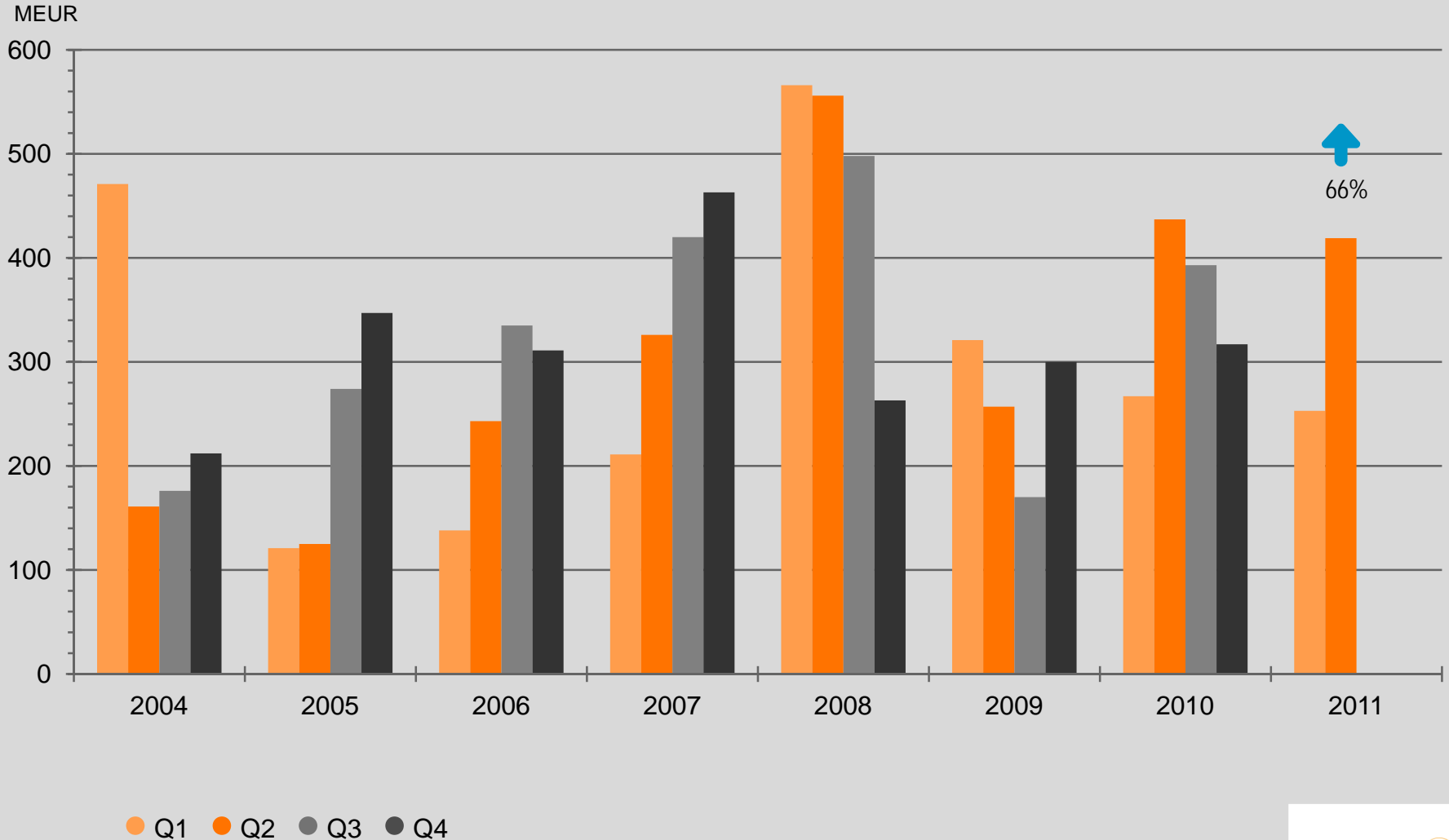
Combined heat & power plants (CHP)

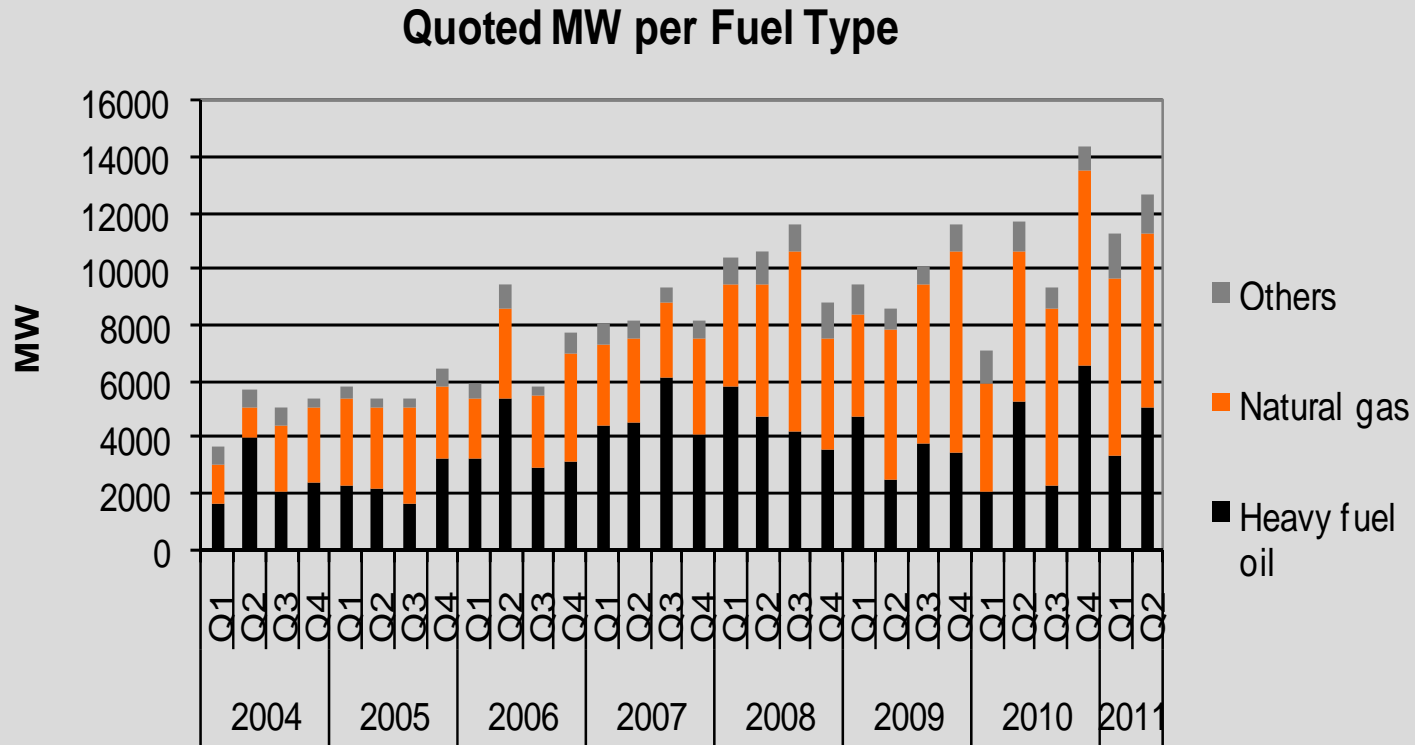


Pumping and compression applications

Power Plants quarterly order intake

POWER PLANTS





Share of natural gas is consistently increasing

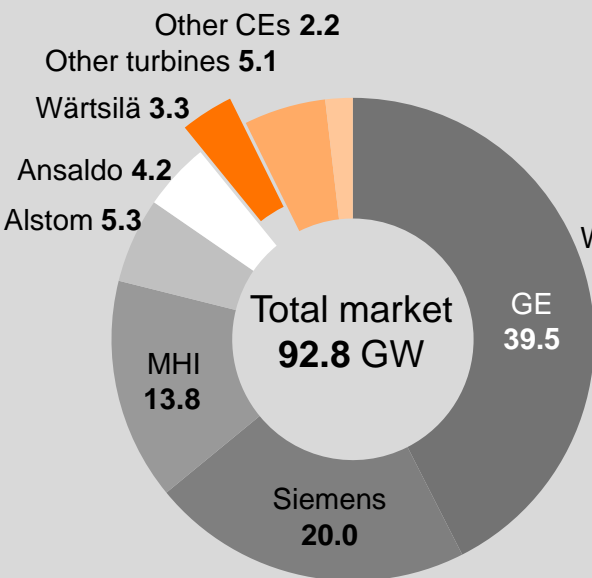
- Maintain our leading position in HFO power plants by enhancing our value proposition
- Grow strongly in large utility gas power plants by capturing market share from other technologies
- Grow in power plants based on renewables by enabling a wide fuel range
- Grow in oil and gas and emergency power applications by introducing our value proposition to the industry globally



Power Plants market

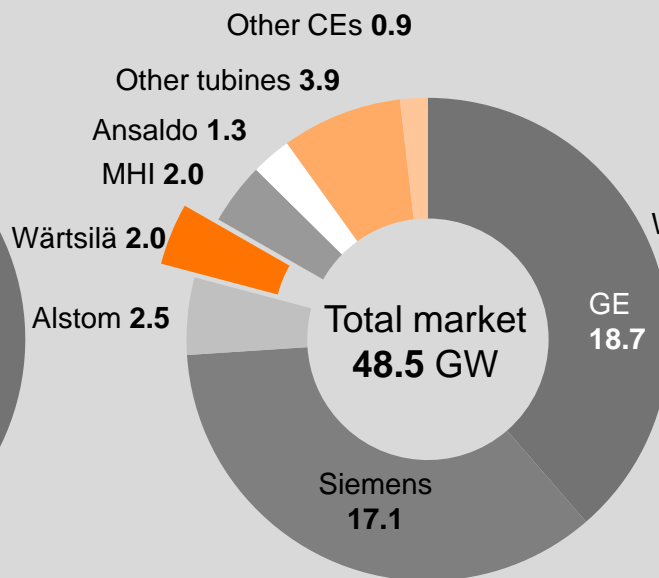
Gas turbine and engine manufacturers

2008



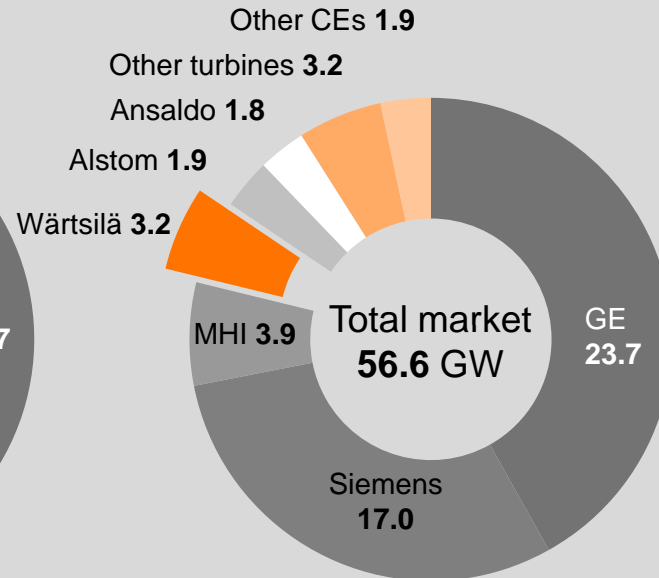
Wärtsilä's market share 3.6%

2009



Wärtsilä's market share 4.1%

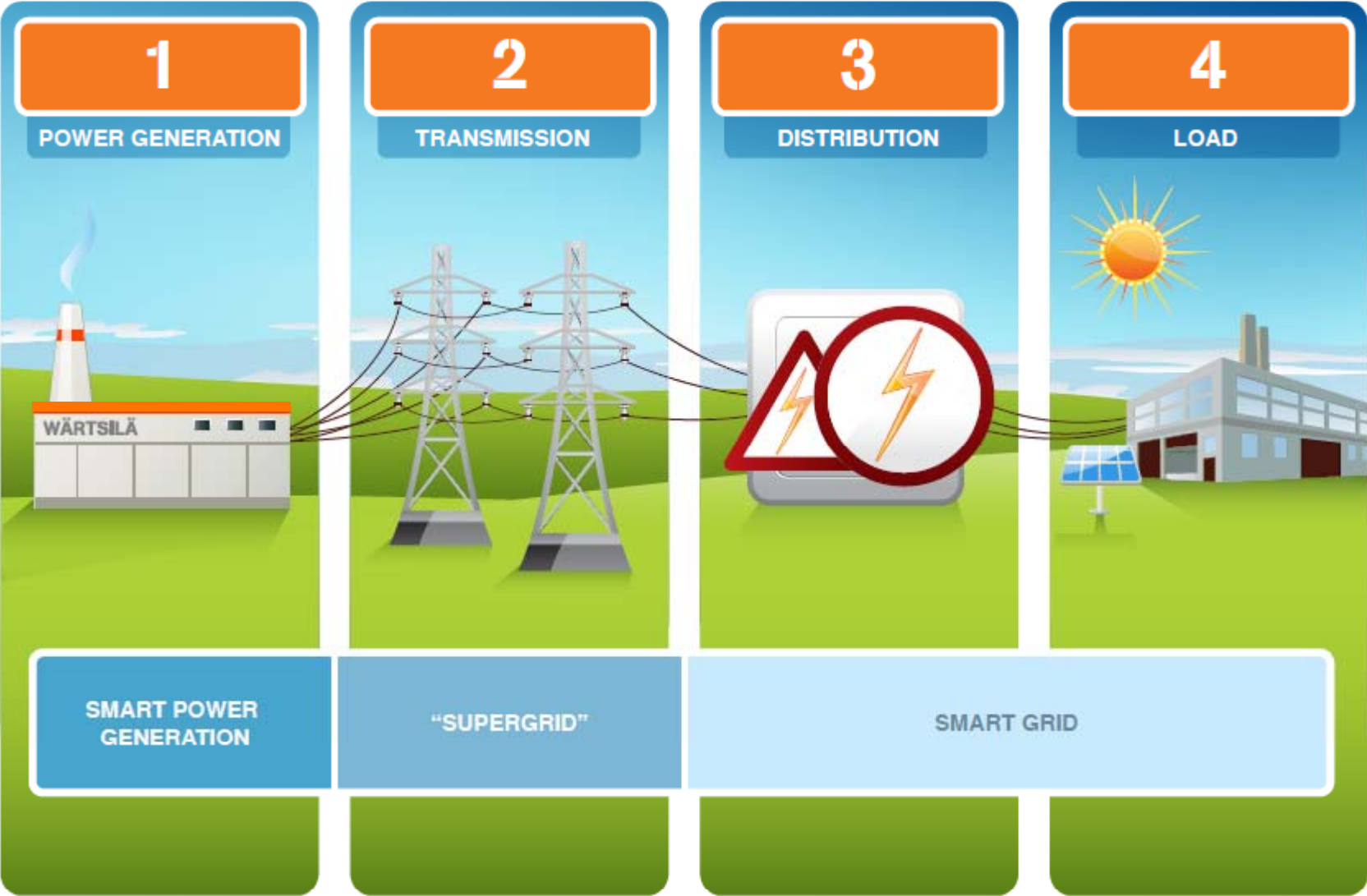
2010



Wärtsilä's market share 5.6%

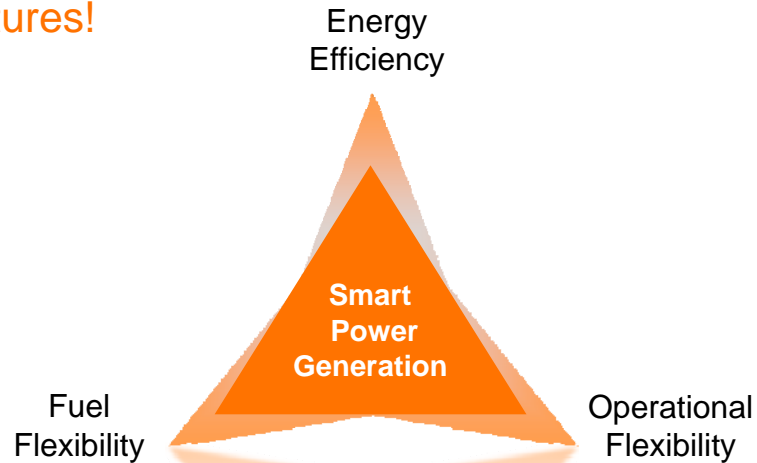
Market data includes all prime mover units over 5 MW and estimated output of steam turbines for combined cycles. The data is gathered from the McCoy Power Report and IESG. In oil and gas engine technology, Wärtsilä has a leading position.

Smart Power System

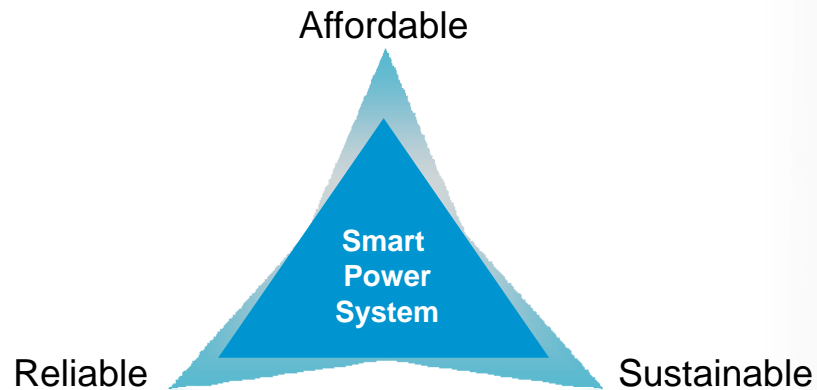


Smart Power Generation

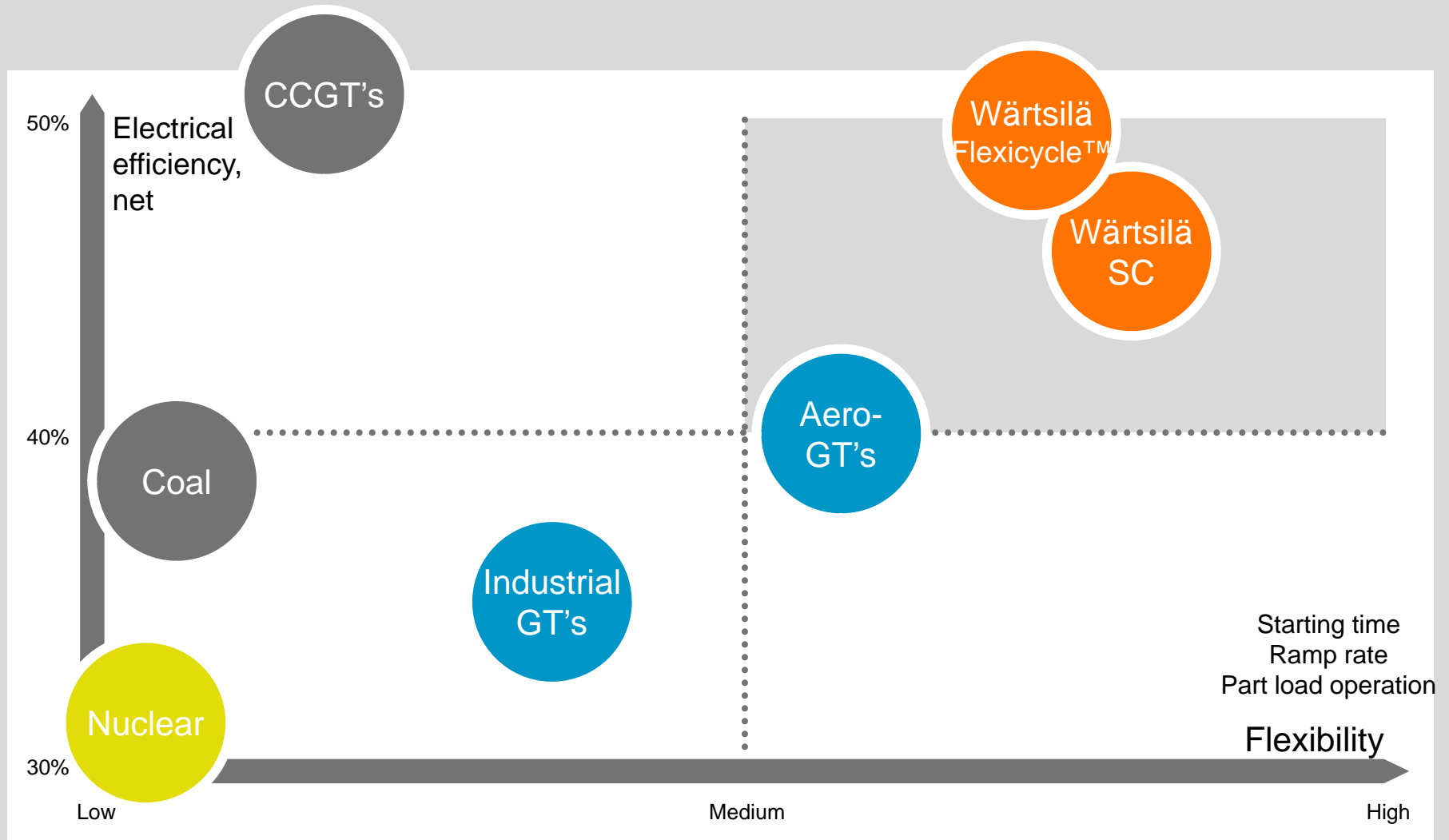
1) All in One! A unique combination of valuable features!



2) The missing piece of the low carbon power system puzzle!



Operational flexibility vs. electrical efficiency

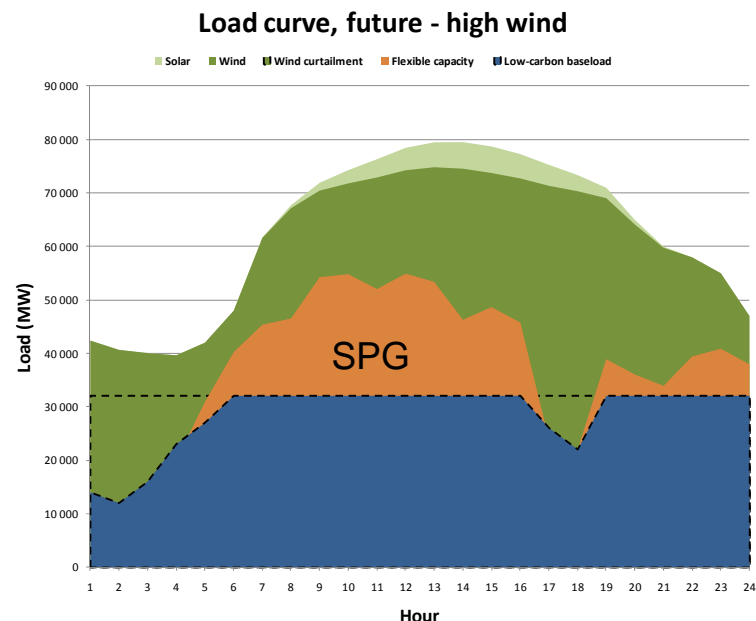


Starting time
Ramp rate
Part load operation

Flexibility

● Steam Power Plants ● Simple Cycle ● Combustion Engines

- Secures the supply of affordable and sustainable power
 - Enable highest penetration of wind and solar power capacity
 - Maximizing the use of wind power capacity by minimizing wind curtailment
 - Ensure system stability in wind variability and contingency situations
 - Avoid negative prices
- Ensures true optimization of the total power system operation
 - Remove abusive starts and stops, and cyclic load from base load plants that are not designed for cycling
 - Improves system total efficiency
- Enables reaching the high renewable energy share targets



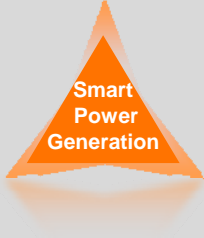


Target to grow strongly in the large utility gas power plants

- Market for gas driven power plants growing
- Ramp down of older coal based generation and uncertainty over nuclear power will increase demand for gas based generation
- Demand increasing also in emerging markets
- Variations in renewable generation and power demand require dynamic and flexible capacity

Turnkey project order from Estonia

- Contract signed with Elering AS, the Estonian transmission system operator
- Order value EUR 129 million, covers two dynamic grid reserve power plants with a total output of 250 MW
- Fast start-up capability enables response to sudden and unexpected drops in electricity supply
- Maintenance agreement to be signed



- **Agility of dispatch**
 - Megawatts to grid in 1 minute from start
 - 5 minutes to full load from start
 - Fast shut down in 1 minute
 - Fast ramp rates up & down
 - Unrestricted up/down times
 - High starting reliability
 - Remote dispatch access including start & stop
 - Black start capability
- **Low generation costs**
 - High efficiency (46% open cycle, 50 % Flexicycle)
 - Wide economic load range
 - Multiple units
 - Any plant output with maintained high efficiency
 - No derating → higher dispatch in hot climate and at high altitude
 - Low maintenance costs, not influenced of frequent starts and stops, and cyclic operation
 - Low/no water consumption
- **High plant reliability and availability**
 - Multiple units enable firm (n-2) power (n=number of installed units)
 - Typical unit availability > 96%
 - Typical unit reliability ~ 99%
 - Typical unit starting reliability > 99 %
- **Optimum plant location and size**
 - Industrial outlook - Location in load pockets (cities)
 - Flexible, expandable plant size
 - Step by step investment
 - Low pipeline gas pressure requirement (5 bar)
- **Fuel flexibility**
 - Natural gas and biogases - with back-up fuel
 - Liquid fuels (LBF, LFO, HFO)
 - Fuel conversions
- **Low environmental impact**
 - Low CO₂ and local emissions even when ramping and on part load
- **Fast track delivery**
 - 12-15 months full EPC

Technology comparison

	Electrical efficiency full load, %	Typical plant size, MW	Normal starting time to full load, minutes	Dynamic capabilities	CO ₂ , g/kWh
Nuclear	31-33	1000 - 2000	>2000	Poor	-
Coal	33-45	300 - 4000	>180	Poor	820 - 1050
CCGT gas	50-57	200 - 1500	80	Not good	370
SPG Gas engine	46	10 - 500	5-10	Excellent	430
Aero GT	33-41	20-300	10-13	Good	500
HDGT	30-35	100-1000	13-30	Decent	560
SPG Flexicycle*	46/50	100-500	10/60 *	Excellent	400

*) Simple cycle / combined cycle

WÄRTSILÄ Engine Services

WÄRTSILÄ Propulsion Services

WÄRTSILÄ Electrical & Automation

WÄRTSILÄ Boiler Services

WÄRTSILÄ Environmental Services

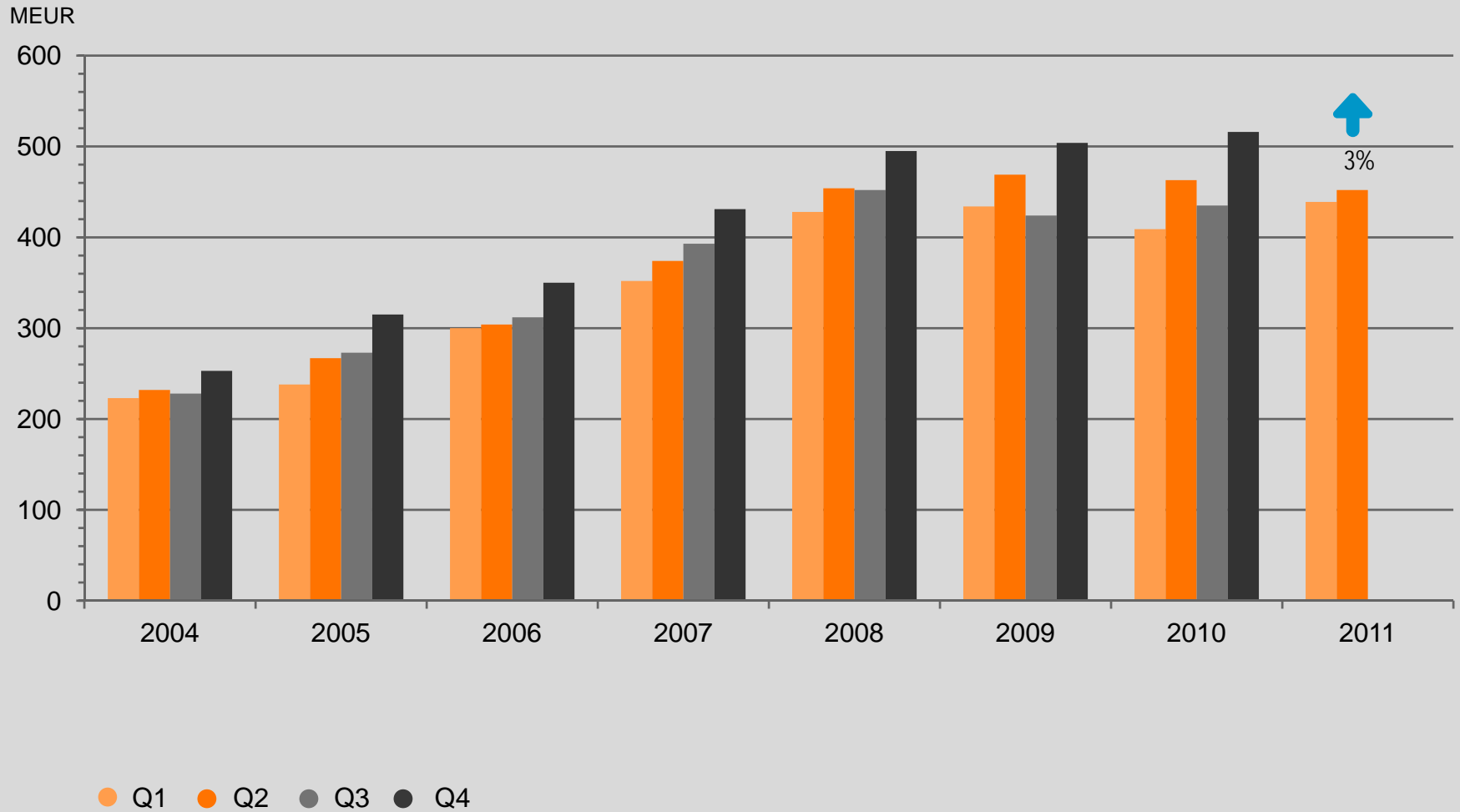
WÄRTSILÄ Service Agreements

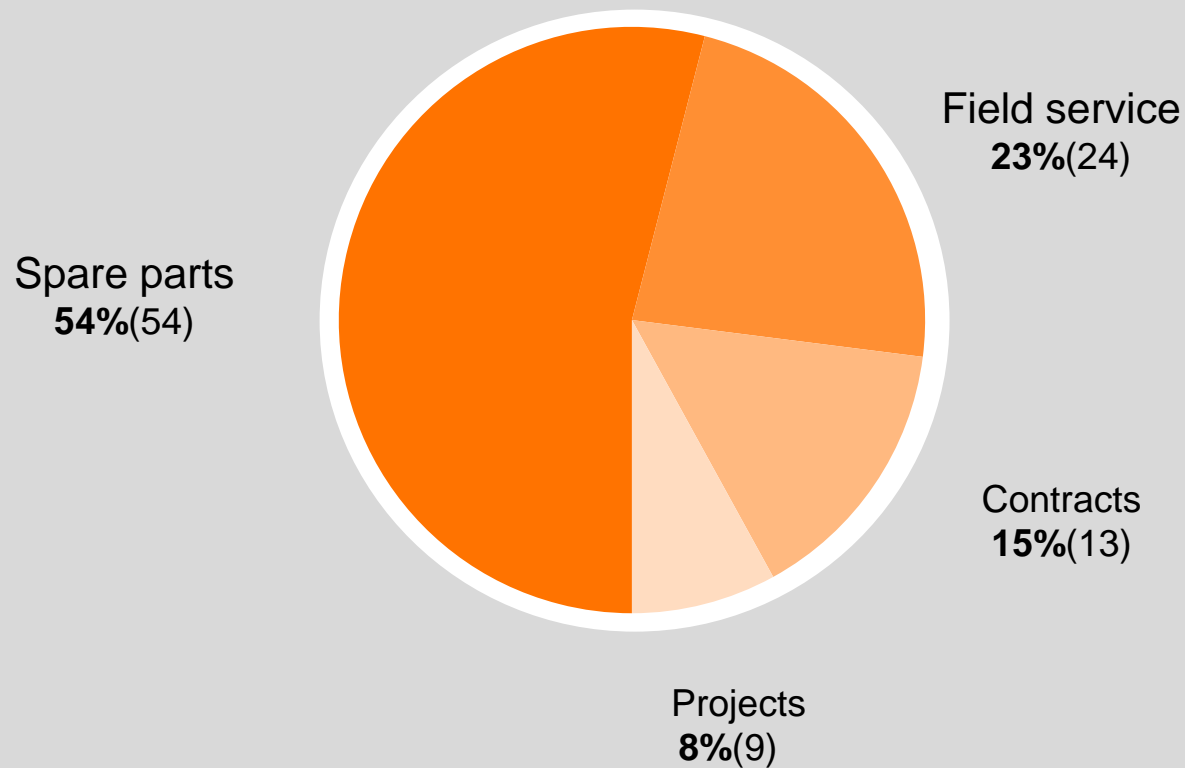
WÄRTSILÄ Training Services

Wärtsilä Services becomes the most valued business partner by understanding customers' problems and assembling the appropriate solution to solve them.

Services - Net sales by quarter

SERVICES





Numbers in brackets are from 1-6/2010

Net sales distribution



Installed base distribution

Total 178,865 MW

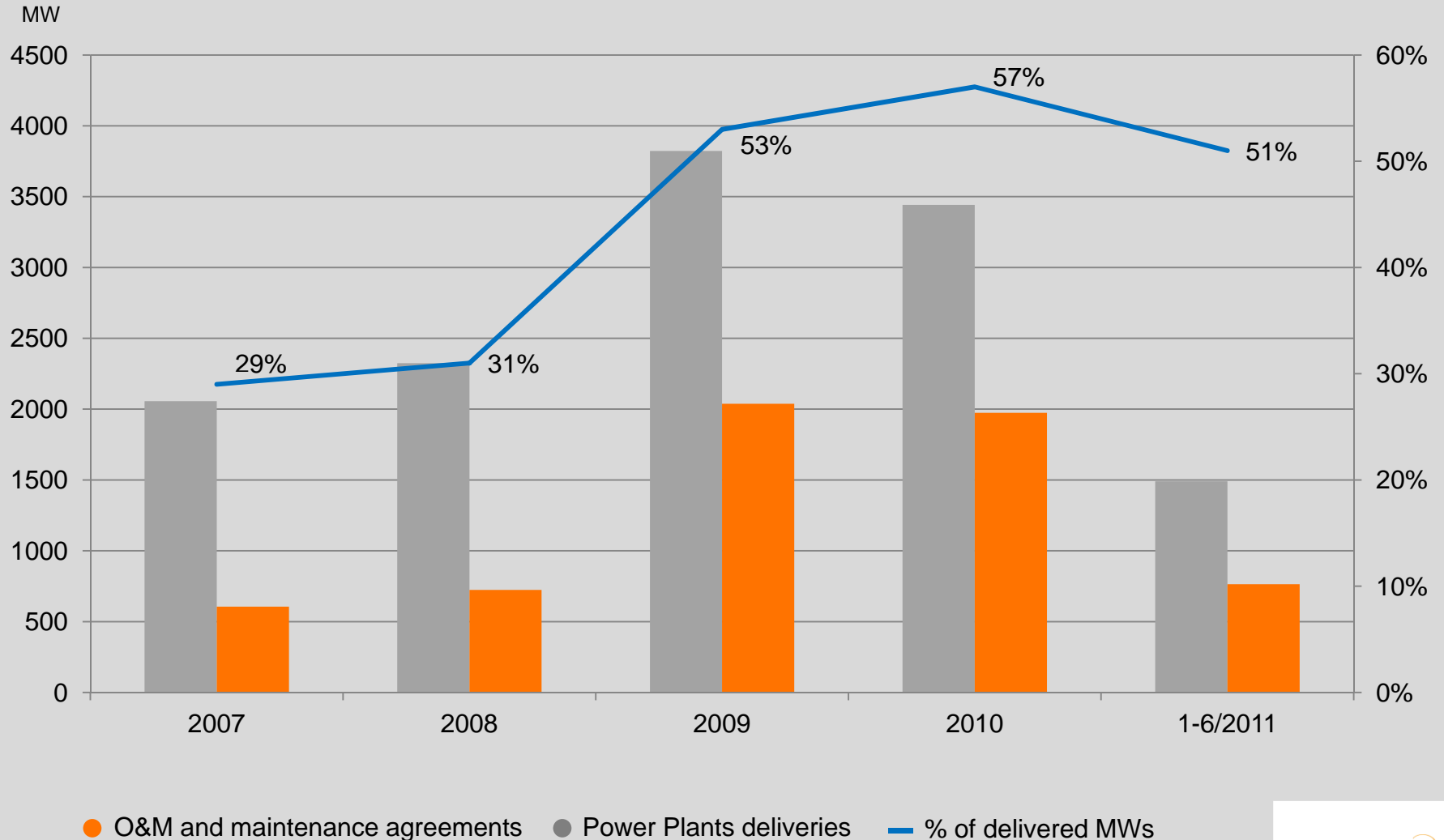


- Maximize our market share with our present customer base and present portfolio
- Constantly develop our offering proposition with value-enhancing products in existing customer segments
- Grow strongly with service agreements, together with Ship Power and Power Plants
- Become the market leader in our industry in environmental solutions



Development of Power Plants service agreements

SERVICES





Target to grow through service agreements

Continued interest in maintenance agreements seen in marine and power plant markets

- Reduction of fixed costs
- Enhanced performance and reliability

Technical management contract signed with Ceres LNG Services Ltd

- Five-year contract, based on Dynamic Maintenance Planning
- Covers twenty-four Wärtsilä 50DF dual-fuel engines in six LNG carriers
- Reduced operating costs through predictive maintenance principles and optimised engine performance



- **Ship Power:** Competition and price pressure among shipbuilding suppliers expected to remain intense. Ship Power order intake expected to be significantly better in 2011 than in 2010.
- **Power Plants:** Recovery in the power generation market expected to continue in 2011. Power Plants' order intake expected to increase in 2011 compared to the previous year.
- **Services:** While Wärtsilä expects steady demand for power plant services, the overall marine service market is still expected to suffer from overcapacity and the high level of anchored fleet in 2011.

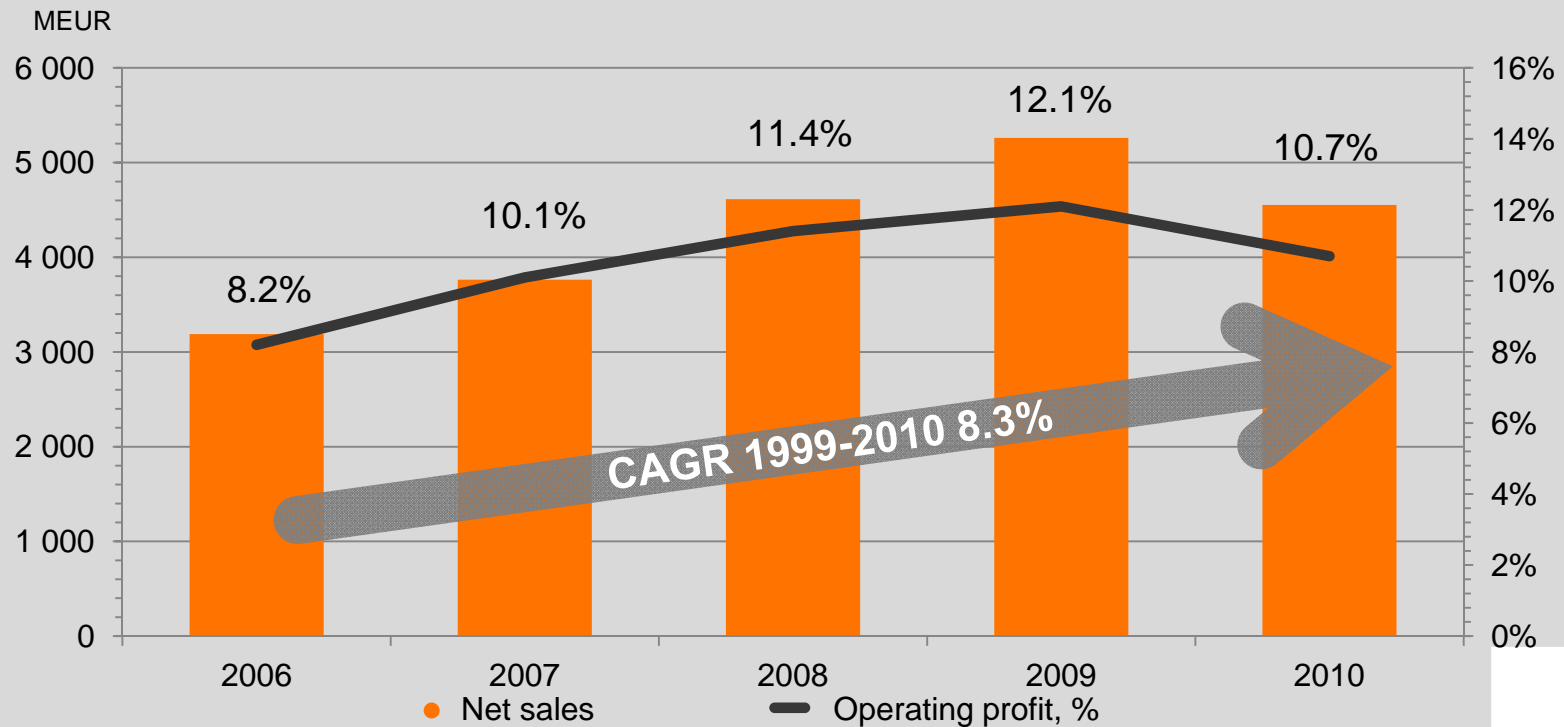


Due to weaker than expected marine service markets and the timing of power plant deliveries, Wärtsilä expects its net sales for 2011 to decline by 0-5% compared to last year.

We reiterate our expectation that operational profitability (EBIT% before nonrecurring items) will be around 11%.

Long-term growth and profitability

- Target to grow faster than global GDP
- Operating profit margin (EBIT%) target 10-14%
- Maintain gearing below 50%
- Target to pay a dividend equivalent to 50% of earnings per share





WÄRTSILÄ

IR Contact:

Pauliina Tennilä

Director, Investor Relations

Tel. +358 (0) 40 570 5530

E-mail: pauliina.tennila@wartsila.com

WARTSILA.COM